

Quality Assurance Report for 2022

Dublin City Council

**Submitted to the National Oversight and Audit Commission in compliance with the Public
Spending Code**

31st May 2023

Certification

This Quality Assurance Report reflects Dublin City Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibilities.



Owen P Keegan
Chief Executive

Dublin City Council

31st May 2023

Contents

1.0 Introduction

2.0 Expenditure Analysis

2.1 Project/Programme Inventory

2.2 Summary of procurements in excess of €10m

3.0 Assessment of Compliance

3.1 Checklists & Findings

3.2 In-depth Check

4.0 Addressing Quality Assurance Issues

5.0 Conclusion

Appendix 1 Project/Programme Inventory

Appendix 2 Completed Checklists

1.0 Introduction

Dublin City Council has completed this Quality Assurance (QA) Report as part of its ongoing compliance with the Public Spending Code (PSC). The Public Spending Code aims to ensure that the State achieves value for money in the use of public funds.

The report presents the results of each of the 5 steps of the QA process, as set out below, and aims to gauge the extent to which the Council is meeting the obligations set out in the Public Spending Code.

The Guidance Note issued to the Local Government Sector by the Finance Committee of the County and City Management Association has been used to complete the QA process in Dublin City Council.

The Quality Assurance process consists of 5 steps:

- **Step 1** – Drawing up the inventories of projects/programmes at different stages of the Project Life Cycle that have a total project cost in excess of €500,000. The three sections of the inventory are expenditure being considered, expenditure being incurred and expenditure recently ended.
- **Step 2** – Publish summary information on the City Council's web-site of all procurements in excess of €10m, related to projects in progress or completed in the year under review.
- **Step 3** - Completion of the 7 checklists contained in the Public Spending Code in respect of expenditure at the different stages. One of each checklist per Local Authority is required. Checklists are not required for each project/programme.
- **Step 4** – A more in-depth check of a small number of projects / programmes based on criteria established within the Public Spending Code.
- **Step 5** – Completion of a report for the National Oversight and Audit Commission (NOAC) which will be generated through compliance with steps 1 to 4 and to be submitted by the end of May in respect of the previous year.

2.0 Expenditure analysis

2.1 Project/Programme Inventory

The Project Inventory sets out the list of all projects with activity in 2022 and which have a total project life cost of €500,000 or more. As specified in the *PSC QA Requirements Guidance Note for the Public Sector*, capital projects which have been listed in previous PSC reports in the expenditure being incurred category remain in this category year on year until the project is complete. The inventory is broken down into capital and current expenditure and consists of three categories:

- Expenditure being considered
- Expenditure being incurred
- Expenditure recently ended

The complete inventory is contained in **Appendix 1**.

The Inventory contains 396 projects across the three categories and is comprised of a total value of €5,662,924,722. The inventory was compiled using the format recommended in the PSC and in the guidance note from the CCMA. The list contains relevant services from the Council's Annual Financial Statement 2022 in respect of the current expenditure and a list of relevant capital projects/programmes extracted from the Council's Financial Management System, with information verified by project owners, for capital expenditure.

Summary of Project Inventory 2022

Number of Projects by Category

	Expenditure Being Considered	Expenditure Being Incurred	Expenditure Recently Ended	Total
Current Expenditure	0	57	0	57
Capital Expenditure	85	221	33	339
Total	85	278	33	396

Projects by Cost

	Expenditure Being Considered	Expenditure Being Incurred	Expenditure Recently Ended	Total
Current Expenditure	€0	€1,143,571,000	€0	€1,143,571,000
Capital Expenditure	€934,939,726	€3,447,201,231	€137,212,765	€4,519,353,722
Total	€934,939,726	€4,590,772,231	€137,212,765	€5,662,924,722

2.2 Summary of Procurements in excess of €10m

In compliance with Step 2 of the QA process, there were 20 procurements in excess of €10m which relate to projects which are included on the Inventory for 2022.

Fourteen procurements were already listed and have been updated to reflect transactions in 2022.

All this information can be found on the DCC website at the following location; <http://www.dublincity.ie/PublicSpendingCode> along with a copy of this report.

3.0 Assessment of Compliance

3.1 Checklists and Findings

Step 3 of the Quality Assurance process involved the compilation of a number of checklists, seven in total.

- Checklist 1:** General Obligations not specific to individual projects.
- Checklist 2:** Capital Projects under consideration.
- Checklist 3:** Current Expenditure programmes under consideration.
- Checklist 4:** Capital Expenditure programmes incurring expenditure
- Checklist 5:** Current Expenditure programmes incurring expenditure
- Checklist 6:** Capital Expenditure programmes recently ended.
- Checklist 7:** Current Expenditure programmes recently ended.

The completed checklists for Dublin City Council are contained in **Appendix 2**.

The checklists were completed based on checklists returned for a random selection of projects under each of the 3 categories, where appropriate, explanatory comments are provided, in addition to self-assessed scores.

For both capital and current expenditure, the checklists indicate a satisfactory level of compliance with the requirements of the PSC and there are indications that there is scope for further improvement in certain aspects. No serious issues or concerns were evident during the completion of this step of the QA process.

Checklist 1 indicates a high level of compliance with the PSC in terms of provision and development of appropriate guidelines and awareness in the organization, with the addition of the corporate governance structure for capital project expenditure and a Project Manager Network.

In relation to capital expenditure, **Checklist 2 and 4** shows a high level of compliance with the code and identifies some improvements necessary in terms of quality reporting and keeping within financial budgets and time schedules. It is expected that improvements will continue and lead to broad compliance with the code. **Checklists 6** shows a satisfactory level of compliance. Improvements are still required regarding ex-post evaluations and these are being addressed through the corporate governance structure for capital projects, revised guidelines and the Corporate Project Support Office and related Project Manager Network.

3.2 In-depth Check

The PSC – QA requirements state that the value of projects selected for in-depth review each year should be at least 1% of the total value of revenue and 5% of the total capital value on the project inventory and can be achieved over a 3 year period. It also states that over a 3-5 year period all stages of the project life cycle and every scale of project should have been included in the in-depth check. The Internal Audit Unit addressed these requirements for 2022 by conducting in-depth checks into three capital projects.

- In-depth check of North Inner City Concept Area **Capital**
- In-depth check of Part V **Capital**
- In-depth check of Liffey Corridor **Capital**

North Inner City Concept Area is a project at the Detailed Design stage. The project has a budgeted capital spend of €158m. NICCA preliminary business case approved by CPGB and submitted to DHLGH in November 2022.

Part V Project is a project at the Incurring stage. The project has a budgeted capital spend of €170m. The purpose of Part V is for the State to capture a portion of the increase in land value resulting from the granting of planning permission for residential development. The Housing for All Government Strategy was published in September 2021, which set a five-year target over a range of different delivery streams.

Liffey Corridor is a project at the Strategic Assessment stage. The project has a budgeted capital spend of €162m. The aim of the project is to transform the Liffey Quays in Dublin by developing a three kilometer long active travel and green corridor. This will link Chesterfield Avenue in Phoenix Park with the Matt Talbot Memorial Bridge at the edge of the Dublin Docklands.

The overall objective of the audits was to ascertain if the management of the spending was in compliance with the Public Spending Code (PSC). Formal reports on the in-depth reviews have been completed and submitted to the Chief Executive.

The overall finding for the **North Inner City Concept Area 1 Project** is that the structures and processes that the Council have put in place in respect of its management of the Parnell Square Project (PSP) project provide satisfactory assurance in relation to the achievement of system objectives. The rating of **Satisfactory** was given.

5 recommendations in total were made (one of high priority and four of medium priority). The Chief Executive has indicated that he agrees with the overall rating. He has accepted all 5 of the recommendations contained in the Internal Audit report as follows;

1. Key Performance Indicators and Data Audit should be defined in SMART terms. KPIs should be documented to ensure efficient and effective monitoring and reporting on the delivery of the PSP and NICCA. (*priority: High*);

2. Management enhance the current Programme Logic Model (PLM) for Phase 1 as soon as possible to include additional outcomes. Also recommend that an overall PLM for PSP or the PLM Model for Phase 2 should also be documented in order to provide a complete overview with regards to the PSP project. *(priority: Medium)*
3. Recommend that management should fully populate the PSP Phase 1 Project Risk Register, and regularly review and monitor it as part of the ongoing governance process. A robust framework should be documented. Management should also ensure that details of relevant risks are captured from the PBC. Enhancements are required in Risk Assessment management and reporting at the individual project level to CPSO, in order to ensure that the NICCA Steering Committee puts in place an integrated risk system of the nature required to monitor and govern the overall delivery of NICCA. *(priority: Medium);*
4. Recommend enhancements to Progress Reports to ensure the NICCA Steering Committee receives information of appropriate scope and depth for documenting of monitoring reports to Sponsoring Agency. *(priority: Medium);*
5. Recommend that potential approaches to implementation and procurement be considered by management to ensure that details regarding project roll out on a phased basis are clearly captured, managed, and communicated. *(priority: Medium).*

The Chief Executive has indicated that he accepts all of the above recommendations.

The overall finding for the **Part V** project is that the structures and processes that the Council have put in place in respect of its management of the Part V project provide satisfactory assurance in relation to the achievement of system objectives. The rating of **Satisfactory** was given.

4 recommendations in total were made (three of medium priority and one of low priority. The Chief Executive has indicated that he agrees with the overall rating. He has accepted all 4 of the recommendations contained in the Internal Audit report as follows;

1. Recommend that management review and update the current PLM documented to include overall strategic objectives, which will also facilitate data audit. *(priority: Medium);*
2. Recommended that consideration for financial and non-financial details are documented. As the scheme progresses, there is an opportunity to review the formal mechanisms to monitor and evaluate progress regarding attainment of delivery time frames and milestones. *(priority: Medium);*
3. Recommend that the overall risks register be enhanced to allow for ease of review and understanding by the end user. *(priority: Medium);*
4. DCC Procedures Manual should be enhanced to ensure it provides a complete overview of the Part V process. Document should also identify which roles/individuals have signing authority and what quality assurance is in place internally with regards to costings and supporting terms and conditions documented. *(priority: Low)*

The Chief Executive has indicated that he accepts all the above recommendations.

The overall finding for the **Liffey Corridor** project is that the structures and processes that the Council has put in place in respect of its management of the Liffey Corridor project provide **Limited Assurance** in relation to the achievement of system objectives.

8 recommendations in total were made (six of high priority and two of medium priority). The Chief Executive has indicated that he agrees with the overall rating. He has accepted 7 of the 8 recommendations contained in the Internal Audit report as follows;

1. Recommended that gaps in the information presented for audit be provided. Gaps include SMART Framework and Risk Register. *(priority: High)*;
2. Recommend that a clear statement of objectives should be implemented as it is good practice in project management and as projects proceed would be a key input to the process of planning, delivering and reviewing the investment. *(priority: High)*;
3. Recommend as a matter of priority both financial and non-financial details to be documented. As the scheme progresses, there is an opportunity to review the formal mechanisms to monitor and evaluate progress regarding attainment of delivery time frames and milestones. *(priority: High)*
4. Recommend that the template for Quarterly Reporting be completed fully and contain sufficient detail to provide the reader with a clear view of the current position of the project. *(priority: High)*
5. Recommend for a risk register to be developed separately from the SAR that includes the likelihood of the risk, the severity of the impact, how this risk will be mitigated and the owner of the risk. *(priority: High)*
6. Recommend that the Programme Logic Model be completed by management as this is a key component for an in-depth check *(priority: Medium)*;
7. Recommend further analysis of costings and monitoring may be required. This should then be aligned to the Option chosen to deliver the project. *(priority: Medium)*

The other recommendations are as follows:

8. Recommend the appointment of a Project Steering Group. Whilst the SAR for the Liffey Corridor project articulates an overall Governance Structure and includes provision for the establishment of a Project Steering Group, review of CPSO Progress Reports did not yield evidence that a Project Steering Group has been established. *(priority: High)*;

The Chief Executive has indicated that he accepts recommendations 1 to 7 and he does not accept recommendation 8. His position in relation to the recommendation is as follows;

- While a Project Steering Group is not in place, a Programme Steering Board is, and meets quarterly. The Active Travel Programme Office can confirm that the board was set up in 2021.

4.0 Addressing Quality Assurance Issues

Formal Capital Project Governance procedures were implemented in Dublin City Council in 2017.

A capital project governance structure is now in place where a Corporate Project Governance Board supported by a Corporate Project Support Office provide oversight of capital projects across the organisation. Improved capital project approval and monitoring processes are in place. The Corporate Project Support Office provides support and guidance for capital projects and encourages compliance with the PSC.

The recommendations of the In-depth Checks have been incorporated into the Project Governance Guidelines within the City Council.

A training programme is delivered to Project Managers on an ongoing basis. "Project Manager Network" events take place two to three times a year which focus on compliance with the PSC, Capital Project Governance and sharing "lessons learned".

5.0 Conclusion

The City Council has completed the necessary steps in the QA process and has prepared the required Inventory showing all relevant expenditure. There are six new procurements in excess of €10m requiring publishing for 2022, with one completed in 2021 therefore there are a total of 20 being published in 2022.

The PSC QA Report for 2021 has been published on the website.

The PSC QA Report for 2022 will also be published on the website in due course. The checklists and in-depth checks have demonstrated a satisfactory level of compliance with the Public Spending Code, with some issues or concerns being highlighted through the process. Areas for improvement identified in this report will be incorporated into the project governance within the organisation and progress monitored so as to ensure high compliance with the PSC within the City Council.

Appendix 1 Project/Programme Inventory:

Expenditure being Considered - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Housing & Building							
Sarsfield Land Project	176 units in three blocks	€ -	€ -	€ -	2026	€ 67,124,073	Integrated Design Team to be appointed.
The Addison Lodge 2 Apartments	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q4 2023	€ 660,913	
Block B Hampton Grace Park Road Dublin 9 (8 apartments)	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q1 2024	€ 2,668,167	
88-89 Driminagh Road (Acq of 2 Apartments)	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q1 2023	€ 583,034	
Fr. Lar Redmond Hall, Keeper Road, Dublin 12	Construction of 9 units	€ -	€ -	€ -	Q3 2025	€ 3,049,159	
88 Lower Drumcondra Road	Acquisition/Construction 6 units	€ -	€ -	€ -	Q4 2024	€ 1,611,875	Planning permission appealed
8 North Fedrick Street	Acquisition and refurb 12 units	€ -	€ -	€ -	Q3 2023	€ 2,928,735	works ongoing
St. Oliver's Day House Upgrade	Update site with mix of houses and refurbished bays. CAS application to be made once general agreement is reached with residents	€ -	€ -	€ -	Q3 2024	€ 2,240,000	No start date as yet. Consultation with tenants on design & scope of works needs to take place.
St Marys New House Builds	2 houses expected to be built onsite pending agreement from Fingal CoCo.	€ -	€ -	€ -	Currently at consultation phase - no start date as yet & awaiting costs update	€ 852,000	Fingal has not responded to approval request. Looking to construct 4 temporary Bays on site to allieviate overcrowding. Budget will be used to build the 4 Bays instead of the 2 houses.
Sarsfield Road, Olv Centre, Ballyfermot	Construction 6 units	€ -	€ -	€ -	Q2 2024	€ 2,500,000	
GORSEFIELD COURT	Future Project. Older Persons Housing	€ -	€ -	€ -	Unknown	€ 16,250,000	
GRAND CANAL BASIN, DUBLIN 8 (FORMER HALTING SITE).	New build housing	€ -	€ -	€ -	2023	€ 30,500,000	
HAMPSTEAD COURT	Future Project. Older Persons Housing	€ -	€ -	€ -	Unknown	€ 25,000,000	
MOUNT DILLON COURT , ARTANE	Future Project. Older Persons Housing	€ -	€ -	€ -	Unknown	€ 16,650,000	
ST BRICINS PARK, ARBOUR HILL	Future Project. Older Persons Housing	€ -	€ -	€ -	Unknown	€ 4,500,000	Densification (infill) proposal to provide 10 x 1 bedroom apartments for older persons.
POTENTIAL FUTURE PART V ACQUISITIONS	provisional allowance in the 2021-23 Budget to indicate the future Part V's without any specific sites being listed. As sites are identified and as costs begin to accrue new centres are opened for each individual development.	€ -	€ -	€ -	2021-2023	€ 149,099,343	

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FIRE SAFETY -DECANTING OF PRIORITY AREAS	Fire safety on all Traveller sites.	€ -	€ -	€ -	Rolling Ongoing Works	€ 1,250,000	
NORTHERN CLOSE 11 HOUSE REFURB.	Stage 1 application information to be compiled. New design being compiled in consultation with residents. Part of the larger Northern Fringe Project	€ -	€ -	€ -	Q1 2024	€ 900,000	COW compiling task order of works required so QS can complete costings for Dept submission/funding approval.
TEMPORARY SITE COOLOCK	Temporary alternative accomodation for St. Dominic's Redevelopment	€ -	€ -	€ -	unknown	€ 5,520,000	
UNION PLCE, GROVE ROAD	Future Project -Refurb and Infill Housing	€ -	€ -	€ -	unknown	€ 8,800,000	Proposal for development of site at rear of complex to provide 24 x 1 bed apartments in a 3 storey block. Amalgamation of x 10 bedsits on ground floor of existing block to create x 5 wheelchair accessible units.
PORTLAND ROW	Depot site - Demolish and develop new social housing	€ -	€ -	€ -	Unknown at feasibility stage	€ 13,000,000	Scheme at feasibility stage. Design team procurement required. Negotiations with TII re site boundary ongoing.
PROJECT MANAGEMENT SYSTEM	A Housing Project Management System for DCC Housing Dept	€ -	€ -	€ -	2024	€ 500,000	
CASEMENT ROAD AND AVENUE	4 units	€ -	€ -	€ -	on hold	€ 1,244,409	Potential retender for construction tenderer
MOOREHAVEN	acquisition of 8 units	€ -	€ -	€ -	Q1 2024	€ 1,744,457	Acquisition complete, refurb in progress
BERRYFIELD	Potential AHB project	€ -	€ -	€ -	TBC	€ 2,847,736	Planning issues to be resolved have caused project to be paused
BARNAMORE	Potential AHB project	€ -	€ -	€ -	TBC	€ 660,736	Potential retender for construction tenderer
DONORE PROJECT (ST.TERESAS GARDENS PHASE 2)	LDA led new housing for 543 dwellings inculding 154 social homes	€ -	€ -	€ -	2027	€ 70,000,000	
RATHMINES AVENUE	Future Project -Refurb and Infill Housing	€ -	€ -	€ -	Unknown	€ 32,000,000	
LISSADELL MAISONETTES	Demolish & rebuild	€ -	€ -	€ -	Unknown	€ 26,000,000	Enhanced repairs are currently underway, including new windows, internal & external insulation.
TYRONE PLACE	Mixture of retro fit and demolition	€ -	€ -	€ -	Expected to coincide with Emmett Road development , looking to go for part 8 June 2024	€ 35,000,000	Review of all documents currently underway, looking to achieve stage 1 and 2 to coincide with Emmett Road development
MELLOWES COURT	Redevelopment of Older Persons scheme	€ -	€ -	€ -	Unknown	€ 11,000,000	DCC Architests finalising feasibility study, review of options to determine best development options
DOMINIC STREET WEST	Deep retro fit of existing complex, no additionality	€ -	€ -	€ -	Only known when design team appointed,	€ 33,000,000	Currently one family remaining 30/03/2022, 90 units to be retrofitted
6 apts . BAKERSYARD NCR D3	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q2 2023	€ 1,530,000	

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CLONSHAUGH HOUSE , DUBLIN 17	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q4 2024	€ 612,000	
CPDS SCHEME (COMPETITIVE DIALOGUE PROCESS)		€ -	€ -	€ -	Unknown	€ 175,000,000	
Road Transportation and Safety							
Tom Clarke Bridge - Toll System Upgrade	Upgrade of Tom Clarke Bridge	€ -	€ -	€ -	TBC project temporarily on hold	€ 2,500,000	Project on hold
St. Margaret's Link Road	Create a new link road between St Margaret's Link Rd and Balbutcher Lane	€ -	€ -	€ -	TBC project temporarily on hold	€ 5,000,000	Project on hold pending feasibility/options report for the adjacent site. Actual estimated costs if went ahead would be €5m
Traffic Management Weather System for DCC	Traffic Management Weather System for DCC	€ -	€ -	€ -	TBC project temporarily on hold	€ 500,000	project temporarily on hold
SUSTAINABLE URBAN MOBILITY PROPOSALS	Development of sustainable urban mobility plan for the city	€ -	€ -	€ -	TBC	€ 3,300,000	Not part of NTA funded ActPrO projects for 2023
Replacement of Kissing Gates	Access improvement measures in locations containing kissing gates.	€ -	€ -	€ -	TBC	€ 1,200,000	Not part of NTA funded ActPrO projects for 2023
Public Parks Walking and Cycling Facilities	Cycling Improvement Measures in various DCC Parks- Locations TBC	€ -	€ -	€ -	TBC	€ 600,000	
Finglas to Killester Cycle Scheme	New Cycling and Walking Infrastructure along Glasnevin Avenue / Collins Avenue as far as the Howth Road	€ -	€ -	€ -	TBC	€ 4,500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Parnell St to Prussia St (via Grangegorman) Cycle Scheme	New Cycling and Walking Infrastructure from Parnell St to Prussia St via Grangegorman	€ -	€ -	€ -	TBC	€ 1,100,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Bolton St to Parliament St	New Cycling and Walking Infrastructure along Parliament St across Gratton Bridge towards Capel St and on towards Dorset St Upper	€ -	€ -	€ -	TBC	€ 1,100,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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Amiens St to Georges / City Quay Cycle Scheme	New Cycling and Walking Infrastructure along Talbot St / Georges Quay via Amiens St towards the Liffey	€ -	€ -		TBC	€ 2,200,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Chapelizod Rd to Chapelizod Bypass Cycle Scheme	New Cycling and Walking Infrastructure from the Chapelizod Bypass towards Phoenix Park entrance on Chapelizod Rd	€ -	€ -		TBC	€ 1,500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Coolock to Clontarf Cycle Scheme	Provision for a Rapid Build Active Travel Facility along the Gracefield Road, Brookwood Avenue, Sybil Hill Road and Vernon Avenue. This roads are part of the DCC 21 0009 Coolock to Clontarf Walking and Cycling Route.	€ -	€ -		Statutory Processes March 2023 Detailed Design & Procurement May 2023 Construction and Implementation November 2023 Close Out and Review June 2024	€ 2,100,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Santry River Greenway	New Cycling and Walking Infrastructure from the Swords Rd (M50) to the Clontarf Seafront	€ -	€ -		Planning submission in 2024	€ 1,000,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Naas Rd to Inchicore Cycle Scheme	New Cycling and Walking Infrastructure from the John F Kennedy Industrial Estate to Emmet Rd in Inchicore	€ -	€ -		TBC	€ 3,000,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Harcourt St to South William St Cycle Scheme	New Cycling and Walking Infrastructure along Harcourt St to South William St	€ -	€ -		TBC	€ 1,000,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Grand Canal to the Liffey (Grand Canal Greenway upgrade)	New Cycling and Walking Infrastructure upgrades along the Grand Canal towards the Liffey (Grand Canal Greenway upgrade)	€ -	€ -		on hold	€ 1,000,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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Grand Canal to Lincoln Place Cycle Scheme	Interim Scheme The proposed interim scheme will deliver a walking and cycle route 1.3km from the Grand Canal to Lincoln Place which extends from Townsend St / Moss St junction along Townsend St, Sandwith St Lwr, Hogan Place and Grand Canal Street Upper as far as Canal St Bridge. Also a section along Fenian Street from Sandwith Street Junction to Cumberland St Junction.	€ -	€ -		Statutory Processes Q2 / Q3 2023 Detailed Design & Procurement Q3/ Q4 2023 Construction and Implementation Q1/ Q2 2024 Close Out and Review June 2024	€ 1,550,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Ringsend to College Green Cycle Scheme	New Cycling and Walking Infrastructure along Sean Moore Rd to College Green via Pearse St	€ -	€ -		TBC	€ 800,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Wicklow St to College Green Cycle Scheme	New Cycling Infrastructure form Wicklow St to College Green	€ -	€ -		TBC	€ 600,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Sir John Rogerson Quay Bus Priority & Cycling Measures	2-way cycle route, flood wall and public realm on Sir john Rodgersons Quay		€ -		Planning submission end of 2023	€ 500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Hostile Vehicle Mitigation	Design and Construction of HVM bollards at key pedestrian locations	€ -	€ -	€ -	2022/2023	€ 1,060,000	Project to be reviewed, may be necessary to go back to the market to see what updated products are available

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Kilmainham to Thomas St Cycle Scheme	Interim Scheme A 1.8km walking & cycling scheme in the Suir Road to Thomas Street section of the Kilmainham to Thomas Street cycle route from the Suir Road Grand Canal junction to the Thomas Court Thomas Street junction via Grand Canal View, St James Linear Park, James Walk, Forbes Lane, Marrowbone Lane and Thomas Court is proposed.	€ -	€ -		Interim Scheme Construction Start Q4 2023	€ 18,660,699	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Trinity to Ballsbridge	interim Scheme Improved walking and cycling facilities along Nassau Street, Leinster Street South, Clare Street, Merrion Square North, Mount Street Lower and Northumberland Road from the junction with Dawson Street to the junction with Lansdowne Road is proposed.				TBC	€ 1,753,982	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Environmental Services							
Water							
Surface Water Network Improvement Work	New network & upgrading existing.	€ -	€ -	€ -	Jan 2023-Dec 2025	€ 3,000,000	Delayed
NORTH CAMPSHIRE FLOOD DEFENCE FUTURE CLIMATE CHANGE	900m Flood alleviation	€ -	€ -	€ -	Jan 2024-Dec 2025	€ 2,300,000	Project delayed
SMALL STREAM IMPROVEMENT WORKS/RECOMMENDATIONS IN GSDSDS	Flood Alleviation	€ -	€ -	€ -	jan 2023-dec 2026	€ 500,000	Project delayed
Development Management							
REFURBISHMENT OF THE FRUIT & VEGETABLE MARKET PHASE II B	Develop a Public Realm Masterplan for the Markets area and bring forward Part 8 and Projects for 18 individual projects	€ -	€ -	€ -	2023 delivery of PublicRealm Plan- Construction delivery onresulting rolling Programme to 2030	€ 14,522,727	
Fire Brigade							
RELOCATION OF DFB WORKSHOP	Relocation of Workshop	€ -	€ -	€ -	Due to finish in 2024	€ 18,000,000	Seeking top up funding of 2m for Dept of housing (business case being finalised). Loan of €10.25m to fund while awaiting sale of old premise

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Expenditure being Considered - Greater than €0.5m (Capital and Current)							
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NEW FIRE STATION CLONBURRIS	New Fire Station for West Dublin	€ -	€ -	€ -	Due 2027/28	€ 8,000,000	Currently drafting a Preliminary Business Case for this station (will encompass both capital and current running costs)
UPGRADES TO VARIOUS BUILDINGS	Upgrades to various fire stations	€ -	€ -	€ -	Due to finish 2025	€ 800,000	
ERCC BUILDING UPGRADES	Installation of new STORM system	€ -	€ -	€ -	Due 2027/28	€ 600,000	
Recreation & Amenity							
SEAN MC DERMOTT STREET SWIMMING POOL	Re-tile the pool hall, deck & basin, repair the roof structure & upgrade energy efficiency system	€ -	€ -	€ -	End of Q 3 2024 including 12 months defects liability period.	€ 700,000	Project due for completion q2 2023
CEARNÓG - BALLYMUN AKA Ballymun Plaza Upgrade Ballymun Park (Formally Ballymun Plaza)	Upgrade and improve Ballymun Plaza	€ -	€ -	€ -	unknown still at early design stage	€ 1,500,000	
HUGH LANE -UPDATE & REPAIR OF LIGHTING/AIR HANDLING UNIT SYSTEM 2006 WING	Emergency Lighting completed and Air Handling to be upgrded in 2023	€ -	€ -	€ -	2022-25	€ 950,000	work on going.
ALL WEATHER FACILITIES FUND (FINGLAS TOLKA VALLEY, SUNDRIVE PARK,KILDONAN ,STREAMVILLE)	This is a programme of projects with Job Numbers. Individual projects will derive from this cost centre and cost centres will be setup accordingly.	€ -	€ -	€ -	unknown	€ 1,600,000	
EAMONN CEANNT PARK PADEL/TENNIS PAVILION	Construction of New Courts	€ -	€ -	€ -	Subject to funding	€ 650,000	Project on hold until funding identified
No. 20 & 21 PARNELL SQ NORTH	A feasibility study is to be carried out to explore using the old Ballroom for Gallery and Exhibition space.	€ -	€ -	€ -	Feasibility study to be completed in 2023	€ 19,844,132	An architect has been contacted about this study
Clongriffin Library aka North Fringe Library	The development of a new library for Belmayne/Clongriffin area as part of DCC Masterplan.	€ -	€ -	€ -	Unknown	€ 2,500,000	On hold at present until further funds available. No activity in C/C 2022
RINGSEND LIBRARY	The restoration and extension of the current library building as part of the Area Office's redevelopment of the Square/Plaza on which the library is located.	€ -	€ -	€ -	Move to Statutory Requirements/Approvals in mid 2022	€ 14,000,000	Pre Part 8 circulation of designs to take place in Q2 2023; project to be merged with area office Library Square project. Projected expenditure based on most recent QS cost plan, to include road realignment works as well as library redevelopment; No activity in C/ C 2022
Clontarf All Weather Pitch (added by CRES to QA)	Upgrade of 11 a side all-weather pitch and upgrade of GAA All weather pitch	€ -	€ -	€ -	Q3/24 including 12 months defects liability period.	€ 1,000,000	Sports Capital Grant of 126,000 also secured as part of funding
Terenure Library Redevelopment	The development of a new library building on the site of the current library buildings.	€ -	€ -	€ -	TBC	€ 8,385,577	project is ongoing. All information registered with CPSO in form of quarterly reports to them

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Vicar Street Public Space	Redesign and landscaping of existing informal play area to public space	€ -	€ -	€ -	Awaiting allocation of landscape architect resources to development concept design. The project has been delisted from CP listings until further progress can be made.	€ 890,000	
Dolphin's Barn Public Realm Improvement	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.	€ -	€ -	€ -	CPGB approval received to proceed to detailed design and to develop tender for construction. It is expected to convene a project steering group and commence work on detailed design later in 2023.	€ 2,950,000	
CAMBRIDGE ROAD	Road Improvement Scheme	€ -	€ -	€ -	unknown	€ 820,000	
INCHICORE PUBLIC REALM	The enhancement of Inchicore Village will deliver an improved public realm that enhances the visual appearance of the area, creating a more inviting place to live, work and visit, and sustaining a more attractive retail and commercial environment. It will provide for further greening and landscaping. It will also support active travel through improved accessibility and connectivity, cycle infrastructure and pedestrian facilities.	€ -	€ -	€ -	Concept phase commenced in 2023	€ 10,318,213	

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KILMAINHAM PUBLIC REALM	Further public realm improvements to Kilmainham are planned to build on the successful refurbishment of Kilmainham Plaza and the Gaol and Courthouse environs, and integrate future projects such as the redevelopment of Kilmainham Mill and the rewilding of the River Camac. The project aims to provide an improved pedestrian environment, particularly running in a north-south direction along the South Circular Road/Suir Road. Improved pedestrian facilities will support local services such as retail, restaurants and cafés and will also enhance connectivity between the various tourist and cultural attractions in Kilmainham.	€ -	€ -	€ -	Concept phase commenced in 2023	€ 6,407,588	
Newmarket Square Environmental Improvement Scheme	Public realm improvements, pedestrianisation, footpath and carriageway renewal, lighting and services renewal, refurbishment of former weighstation, landscaping and associated works	€ -	€ -	€ -	Awaiting allocation of engineering resources to proceed	€ 4,420,170	
Miscellaneous							
Atrium Works	To improve customer experience of Civic Offices	€ -	€ -	€ -	2023	€ 1,692,000	this will be part of the brief for the PM re the pilt office refubs.
REPLACEMENT OF LIFTS IN BLOCK 3 & 4	the lifts are at end of life and requirie upgrading/repalcement. The funds have been confirmed and electrcial services areproceeding with the project.	€ -	€ -	€ -	end 2024	€ 738,000	Procurement of consultant is next step

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ELECTRICAL SERVICES CIVIC OFFICES	MV breakers ongoing.LV breakers have been instructed.Replacment of 2 Ups agreed. Replacement of 5 lifts has been agreed.	€ -	€ -	€ -	There will be short-term, medium term and long-term works.	€ 4,500,000	MV & LV breakers need replacing; UPS*3 need replacing; fire suppression system needs replacing in 4 rooms; CHP needs to be moved; old generators need replacement
Totals Y2022		€ -	€ -	€ -		€ 934,939,726	

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Housing & Building								
Cornamona (Cornamona Court Redevelopment)	Development of 61 homes and a community centre	€ -	€ 6,531,147	€ -	Q2 2023	€ 26,411,495	€ 27,237,171	Substantial Completion due April 2023
Infirmity Road / Montpelier Hill	Housing development of 38 duplexes and apartments	€ -	€ 429,220	€ -	2025	€ 2,624,820	€ 18,000,000	The delivery of 38 homes on this site has received Stage 3 approval from the DHLGH & achieved Part 8 Planning Permission. Part 8 Planning permission has been achieved for 38 mixed tenure homes, for general residential use & older persons, comprising 12 x 1 bed; 20 x 2 bed & 6 x 3 bed homes. The tender process (for a contractor) is currently ongoing.
Bunratty Road (volumetric)	Rapid Bulid Housing at Bunratty Road	€ -	€ 515,838	€ -	2023	€ 30,039,128	€ 31,000,000	DCC City Architects in discussions with Contractor for possible phased handover
Oscar Traynor HLI	Mixed tenure site to provide 50% Private 30% Social & 20% Affordable units 853 units	€ -	€ 19,831	€ -	2027	€ 426,373	€ 285,500,000	
Emmet Road Cost Rental AKA St. Michael's Estate Regeneration HLI	Mixed used residential development with Social & Cost rental units	€ -	€ 2,048,901	€ -	2027	€ 6,251,645	€ 246,342,000	
O'Devaney Gardens HLI	Mixed tenure site to provide 50% Private 30% Social & 20% Affordable units. 1044 units.	€ -	€ 530,338	€ -	2026	€ 2,038,276	€ 235,000,000	
St. Finbars Court	Demolish and rebuild	€ -	€ 188,105	€ -	2025	€ 1,383,994	€ 15,000,000	Townlink contractors have signed LOA 21/3/23 due on site April 2023
GLOVERS COURT, DUBLIN 2	Retrofit and extend	€ -	€ 43,838	€ -	2025	€ 43,838	€ 20,000,000	Tender for design team due to be submitted to E-Tenders May 2023
Gate Lodge St Michaels Estate	Refurbishment of Gate Lodge for use by local Family Resource Centre who currently occupy a number of flats in Tyrone Place.	€ -	€ 159	€ -	TBC	€ 159	€ 747,000	
Adaptive Reuse	Conversion of Vacant non-residential properties to residential units	€ -	€ 7,423	€ -	Rolling Programme	€ 7,423	€ 20,000,000	
Franshaw House - Acquisition AKA RAFTERS LANE CRUMLIN ROAD(SOCIAL EANNA/FRANSHAW HOUSE/LISSADELL) REGENERATION	Housing development of 39 homes.	€ -	€ 676,489	€ -	On-site 2025	€ 3,654,521	€ 18,000,000	
Cork Street/Chamber Street Housing Development	On site. Volumetric, constructing 55 apartments.	€ -	€ 2,323,055	€ -	2023	€ 20,941,436	€ 21,000,000	Ongoing Consiliation discussions with City Architects & Sisk
Cromcastle Housing Development	demolising 3 existing blocks, made of 48 flats, construction 116 apartments. 34 apts adjacent	€ -	€ 146,320	€ -	2025	€ 3,306,510	€ 60,000,000	
Matt Talbot Street Housing Development	Demolish and rebuild. Two Phases	€ -	€ 1,585,166	€ -	Onsite Phase 1 2024	€ 1,832,425	€ 38,000,000	
Dunne Street Housing Development	Demolish and rebuild	€ -	€ -	€ -	2028	€ 21,616	€ 50,000,000	
Bonham Street Housing Development	Demolish and rebuild	€ -	€ 712,684	€ -	2023	€ 21,631,566	€ 25,000,000	Ongoing Consiliation discussions with City Architects & Sisk
SPRINGVALE CHAPELIZOD AKA Springvale Chapelizod Housing Development	Development of 73 homes	€ -	€ 1,888,666	€ -	2023	€ 29,962,897	€ 30,000,000	Ongoing Consiliation discussions with City Architects & Sisk
Bannow Road Housing Development	New Social Housing Development	€ -	€ 13,430	€ -	Unknown at feasibility stage	€ 5,649,990	€ 25,000,000	Scheme at feasibility stage. Design team procurement required. Negotiations with TII re site boundary ongoing.
Kildonan Road	Site for Approved Housing Bodies	€ -	€ 253,337	€ -	2026	€ 559,025	€ 29,000,000	Scheme at feasibility stage. Design team procurement required.
ST. MICHAELS ESTATE (CAS) aka St Michaels Estate Regeneration also known as Site 1 B St. Michaels Estate Inchicore	Construction of 52 units	€ -	€ 2,368,085	€ -	Q4 2024	€ 2,759,265	€ 17,815,334	
Dolphin House Phase 2	Site for Approved Housing Bodies	€ -	€ 527,656	€ -	unknown	€ 779,500	€ 82,000,000	Review of all documents currently underway, looking to achieve stage 1 and 2 to coincide with Portland Row development

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Dolphin House Phase 1B Construction of 28 Units	Site for Approved Housing Bodies	€ -	€ 332,222	€ -	2025	€ 728,561	€ 15,500,000	28 Units on green field site
Spine Site Darndale	New Social Housing Development	€ -	€ 621	€ -	Unknown at feasibility stage	€ 114,317	€ 25,000,000	Scheme at feasibility stage. Design team procurement required.
31 CROFTWOOD DRIVE	Site for Approved Housing Bodies	€ -	€ -	€ -	2023	€ 24,539	€ 600,000	Awaiting engineering support to progress design for contractor
Glin Court Housing Development	Site for Approved Housing Bodies	€ -	€ 218,673	€ -	2024	€ 1,035,128	€ 10,500,000	
BELCAMP CRESENT - SITE B	site b - volumetric development 12 apts on infill site.	€ -	€ 3,262	€ -	Unknown at feasibility stage	€ 33,097	€ 5,500,000	
Balbutcher Affordable Housing (135 Units)	Affordable Purchase Scheme	€ -	€ 275,906	€ -	Delivery Q4 2025	€ 1,173,682	€ 4,342,118	
Silloogue Affordable Housing (101 Units)	Affordable Purchase Scheme	€ -	€ 316,209	€ -	Delivery Q4 2025	€ 659,144	€ 4,173,750	
Cherry Orchard Affordable Housing (172 units)	Affordable Purchase Scheme	€ -	€ 365,838	€ -	Delivery Q4 2025	€ 1,054,945	€ 6,721,881	
ST.ANDREWS COURT, FENIAN STREET	Demolish and Rebuild - provide 33 new homes	€ -	€ 392,035	€ -	Onsite 2024	€ 734,545	€ 16,000,000	
PEARSE HOUSE PHASE 1	Refurbish and extend	€ -	€ 31,696	€ -	2025	€ 641,696	€ 22,500,000	Pre-tender meeting to be held with design team
ST.ANNES COURT RAHENY	Demolish and rebuild 102 Older Persons units & community centre	€ -	€ 323,817	€ -	2026	€ 342,785	€ 37,512,977	Contractor to commence on site in April 2023
LIBERTIES CLUSTER	Demolish and rebuild	€ -	€ 5,753	€ -	2026	€ 33,280	€ 45,508,205	Stage 1 approval received for the regeneration of School Street & Thomas Court Bawn. Preparation of tender documentation to appoint a design team to the project is underway.
BLUEBELL CLUSTER	LDA led new housing circa 410 units, 140 social	€ -	€ 657	€ -	2028	€ 61,498	€ 54,983,920	
Housing Professional Salaries for Capital Projects at Feasibility Stage		€ -	€ 1,324,837	€ -	rolling project	€ 2,993,534	€ 3,159,169	
Constitution Hill Refurb Scheme	Retrofit and extend existing housing complex (66 no.flats) and construct 58 no. new homes along with a multi-use creche . 124 homes to be provided in total.	€ -	€ 1,320,686	€ -	On site 2024	€ 2,361,202	€ 45,000,000	
Dorset Street Refurb Scheme AKA DORSET STREET DEMOLITION & NEW BUILD	Demolish existing Dublin City Council flat complex and replace with 163 no. new homes and multi-use creche.	€ -	€ 691,209	€ -	On site 2023	€ 3,672,900	€ 73,000,000	Project "St Mary's Pilot" listed on 2017 inventory is now part of this project. Stage 1 Departmental approval rec'd April 2020 for Phase 1 of project (115 no. homes)
Bins for Flat Complexes	Installation of Secure Areas In Complexes	€ -	€ 11,637	€ -	Ongoing	€ 11,637	€ 1,500,000	changed from €1.75m
CAS 25-26 Ushers Island * Dublin Simon	Construction of 100 units	€ -	€ 6,318,711	€ -	Q1 2024	€ 11,517,353	€ 34,039,620	works ongoing
Halston Street - PMVT	construction of 12 units	€ -	€ -	€ -	Q4 2024	€ 359,172	€ 3,800,000	
55B Arbour Hill AKA Arbour Hill (Dublin Simon) (CAS)	Construction of 14 units	€ -	€ -	€ -	Q2 2024	€ 1,062,476	€ 4,652,310	
Calls for Proposals Acquisitions	CAS Acquisitions programme	€ -	€ 55,371,533	€ -	ongoing	€ 121,155,672	€ 127,058,257	
CAS CALLS TOWNSEND STREET 2017	Construction of 20 units	€ -	€ 3,745	€ -	Q4 2023	€ 338,158	€ 3,800,000	
CAS Shaw Street - Peter McVerry Trust	Construction of 12 units	€ -	€ -	€ -	Q1 2024	€ 112,657	€ 3,746,959	
HERBERTON BLOCK D REMEDIATION	Remediation of Common Areas following acquisition of Block D	€ -	€ -	€ -	2023	€ 102,404	€ 1,565,000	
OHMS NORTHGATE UPGRADE	Upgrade of existing OHMS System to NEC Housing	€ -	€ -	€ -	2025	€ 262,888	€ 988,888	
Cara Park Community Centre - 8 house build	Demolish two community centres and build 9 houses on 3 empty spaces.	€ -	€ -	€ -	unknown	€ 2,650,744	€ 3,509,000	Design currently under review - may be able to include one additional house on site brining total build to 10. Consultation on-going with occupants on site in relation to decanting process.

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St Dominics Redevelopment	Stage 1 application information to be compiled. Refurbish existing site and possibly extend as required under Northern Fringe Development in consultation with residents. Project will consolidate Traveller Specific housing in the area.	€ -	€ 1,498,266	€ -	Q 4 2025	€ 1,601,126	€ 7,100,000	
Special Needs Adapted Traveller Accommodation	Ongoing programme of works. Refit houses as per Occupational Therapist reports on issues affecting the mobility or physical needs of adults or children with specific identified needs.	€ -	€ 121,298	€ -	Ongoing programme of works	€ 1,060,035	€ 1,219,384	
EXTENSIONS-TRAVELLER SPEC ACC	Ongoing programme of works. Build extensions where appropriate to suit growing family needs as identified through needs assessments.	€ -	€ -	€ -	Ongoing programme of works	€ 438,347	€ 1,100,000	
Redevelopment Labre Park	Retrofit 20 current houses and build new homes (current Proposed 16) to house unauthorised families and extended residents families.	€ -	€ 1,794,646	€ -	unknown	€ 2,603,088	€ 13,216,190	Rehousing project on-going to rehouse those who cannot be accommodated in the new design.
Feasibility of Land for Development - Travellers	Ongoing programme of works for potential sites to develop for Traveller Specific Accommodation	€ -	€ 1,845	€ -	Ongoing Programme of Works	€ 181,462	€ 1,100,000	Ongoing programme of works for potential sites to develop for Traveller Specific Accommodation
Grove Lane	Build approx 8 houses on derelict site.	€ -	€ -	€ -	unknown	€ 19,500	€ 1,400,000	Court proceedings have delayed works. Courts have issued final decision. re-engage in the coming weeks with tenant in relation to progressing this project.
St Margarets Park Day House Upgrade	Redesigned due to issues with fire walls. Redesign ready for consultation. Expect final design and pre Part 8 by end 2021.	€ -	€ 260,910	€ -	unknown	€ 337,450	€ 2,566,096	Consultation process with tenants on site has begun. Design will be reviewed & amended where necessary on foot of consultation results. It is hoped to submit for Dept approval by end of Qtr 3 2023.
Tara Lawns	Refurbish existing site and possibly extend as required under Northern Fringe Development in consultation with residents.	€ -	€ 432,879	€ -	unknown	€ 442,690	€ 1,600,000	
St Josephs Day House Upgrade	Currently upgrading bays. New proposal to decommission site and build new houses for tenants under licence beside St Mary's Park are being investigated with Fingal CoCo	€ -	€ 30,505	€ -	unknown	€ 133,426	€ 3,500,000	Unauthorised occupancy on site during pandemic has meant that all bays are being repaired and reassigned to current occupants as VOIDS. Other proposals are being investigated with Fingal CoCo
IMPROVEMENT WORKS	Ongoing programme of works	€ -	€ 1,163,882	€ -	Ongoing programme of works	€ 2,239,437	€ 2,423,355	
Avila Park Community Centre	Demolish community centre and build two houses on site with another house to be built on open space within Avila.	€ -	€ -	€ -	unknown	€ 33,369	€ 1,514,600	On hold
FRAMEWORK SANITATION UNITS	Metal Vandle proof boxes, provide Shower and Electricity etc. Used on Unauthorised sites, could be 30 to 40 approx.	€ -	€ 263,108	€ -	Ongoing programme of works.	€ 336,066	€ 1,050,000	
TRAVELLER VOID CLAIMS	Ongoing programme of works on Traveller Voids	€ -	€ 188,079	€ -	Ongoing programme of works.	€ 781,755	€ 1,031,593	

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Regeneration of Oliver Bond House Blocks L, M & N	Refurbishment	€ -	€ -	€ -	2021-2026	€ 3,921,142	€ 15,150,000	Revised Plans Drawn up by DCC CA for phase 1 of Blocks L, M, N due to conditions/criteria requested by the DHLGH. Amalgamation of current blocks (24 dwellings) which will reduce to 16 Units. Infill (Additionality) Proposed to bridge gap/short fall of units/bedspaces. Meeting held with Oliver Bond Regeneration committee on the 23-03-23 to review revised plans. Revised plans approved by committee. An OMC in process by DCC QS Dept. to bring to DHLGH for approval.
Belcamp Site E	Site for future development	€ -	€ -	€ -	unknown	€ 6,846	€ 12,100,000	
A01 Maintenance/Improvement of LA Housing Units		€ 81,009,000	€ -	€ -		€ -	€ -	
A02 Housing Assessment, Allocs and Transfers		€ 8,192,000	€ -	€ -		€ -	€ -	
A03 Housing Rent and Tenant Purchase Admin		€ 7,059,000	€ -	€ -		€ -	€ -	
A04 Housing Community Development Support		€ 25,595,000	€ -	€ -		€ -	€ -	
A05 Administration of Homeless Service		€ 207,360,000	€ -	€ -		€ -	€ -	
A06 Support to Housing Capital Programme		€ 35,793,000	€ -	€ -		€ -	€ -	
A07 RAS Programme		€ 95,900,000	€ -	€ -		€ -	€ -	
A08 Housing Loans		€ 8,914,000	€ -	€ -		€ -	€ -	
A09 Housing Grant		€ 11,705,000	€ -	€ -		€ -	€ -	
A12 Hap Programme		€ 9,103,000	€ -	€ -		€ -	€ -	
Road Transportation and Safety								
NTA Walking and Cycling Plan (5 year) - Surveying works	Surveying Work to deliver the NTA 5 Year walking and Cycling Programme in Dublin	€ -	€ 590,860	€ -	2024	€ 913,660	€ 1,213,660	Topographical Survey 2021 AKA TOPOGRAPHICAL SURVEYS for CONSTRUCTION OF PEDESTRIAN/TOUCAN CRO also included under this CC Number
Dodder Bridge	The bridge will be an opening bridge to facilitate access and egress of boats to the Grand Canal Docks. The Bridge is required to facilitate development of the Poolbeg West SDZ and it will cater for pedestrians, cyclists and public transport vehicles only.	€ -	€ 1,201	€ -	Subject to progress on Bus Connects Project	€ 2,006,641	€ 45,000,000	
Ballymun Sillogue Infrastructure	Realignment of Sillogue Avenue and creating new link to Ballymun Rd, Extension of Gateway Crescent, Upgrade of existing utilities and infrastructure with Sillogue Gardens	€ -	€ 5,309,261	€ -	Q4 2023	€ 8,062,644	€ 10,321,859	

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Belmayne Street & Balmayne Avenue Scheme	The overall scheme is to link Clongriffin Station to the Malahide Road via Belmayne Main Street. This Key Development Area is a major urban housing development. The proposed works are located to the east of the Malahide Road and to the north of Clare Hall. These works will facilitate the delivery of approximately 620 units, by 2021. Belmayne Main Street has been completed from Clongriffin Station to the Hole in the Wall Road. The redevelopment of New Priory will see approximately 190m of carriageway adjacent to that development completed by the developer. From the New Priory development heading westwards there are sections of carriageway that are incomplete.	€ -	€ 9,941,128		Target Opening Date Q3 2023	€ 11,639,284	€ 21,139,284	
Forbes Street Pedestrian Bridge and Cycle Bridge (now named Bloodstone Bridge due to change in location)	New pedestrian and cycling bridge	€ -	€ 2,290		Q2 2023	€ 1,410,216	€ 25,000,000	On hold pending review by NTA. Budget will need to be updated if project is re-started
Tom Clarke Bridge Upgrade AKA East Link Upgrade (now changed to Point Pedestrian and Cycle Bridge)	Design and Construction of Pedestrian and Cycle bridge and widening of the fixed spans of the existing Tom Clarke Bridge to facilitate a left turn onto North Wall Quay.	€ -	€ 471,881		2021-2028 (Design and Construction)	€ 963,786	€ 13,000,000	
Luas Associated Works AKA LUAS Associated Projects	Following the past public realm upgrade of O'Connell Street and the upgrade of Marlborough Street as part of the Luas Cross City works, the linking streets of Cathal Brugha Street, Cathedral Street and Sackville Place are to be upgraded in accordance with the City Council's Public Realm Masterplan.	€ -	€ 28,466		Q3 2023	€ 161,130	€ 2,028,466	Review of traffic management implications of the changes to the Jervis St Parnell street following on traffic management changes on Capel street with a view to making modifications to the traffic flow at the junction of Jervis Street / Parnell Street
Lighting Infrastructure Upgrade Project	Replace 40,000 lights with LED, Replace 120 existing columns with heritage columns to enhance public realm , replace 4000 end of life columns with new columns	€ -	€ 106,984	€ -	2030	€ 347,982	€ 55,394,030	Capital Grant Scheme
Duke Street, South Anne Street	Public Realm Improvement Scheme	€ -	€ 172,675		2021-2024	€ 310,329	€ 7,841,170	This is the approved budget from the CPSO
Liffey Street Improvements	This is a project under the City Centre Public Realm Masterplan and the Reimagining Dublin One Plan. The works to be undertaken in 2020 include the refurbishment of the carriageway and adjacent public realm at Liffey Street Lower & Upper, part of North Lotts and Strand Street, to include new public lighting and traffic arrangements, tree planting, street furniture, artwork, drainage, multi-functional & multi use plaza with interpretative signage	€ -	€ 304,259		Construction Stage 2023 – 2024	€ 594,004	€ 4,900,000	

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Mary Street Improvements	pedestrianisation of Mary's Street to create high quality public spaces and footpaths to encourage better access for all	€ -	€ 10,904		Unknown	€ 28,899	€ 868,899	Project on hold
Clarendon Row	Public Realm Improvement Scheme	€ -	€ 661,930		2021-2024	€ 840,599	€ 864,700	
Bike Bunkers	On-street enclosed rentable bike lock-up facilities	€ -	€ 10,267		2023	€ 70,145	€ 1,570,145	incurring
HGV Software Upgrade	Upgrade of Heavy Goods Vehicles Software	€ -	€ -		On Hold	€ 2,125,978	€ 2,125,978	
Point Junction Improvement Scheme	The replacement of the existing roundabout with a signalised junction and provision of segregated two way cycle track on East Wall Road, from North Wall Quay to Sheriff Street	€ -	€ 99,383		Planning and Design 2023, Construction 2024	€ 564,488	€ 2,714,488	
Fibre Optic Network Project AKA FIBRE TRANSMISSION EQUIPMENT REPLACEMENT	Essential upgrade of DCC Traffic Fibre Network for SCATS & CCTV	€ -	€ 477,993		2023-2025	€ 3,495,338	€ 5,745,338	incurring
Real Time Passenger Information System	Extension of RTPi for Bus Services	€ -	€ 1		On Hold	€ 12,087,412	€ 12,087,412	dependent on NTA, Currentlyno works
Cycle Parking AKA On Street Cycle Parking	Installation of Cycle parking in the form of Sheffield Stands across the DCC Administrative Area.	€ -	€ 112,336		Anticipated to continue to 2030 - although it is likely that the programme will be scaled back as it becomes increasing difficult to identify suitable spaces on street for cycle parking.	€ 2,305,542	€ 3,705,542	Anticipate approximately 200,000 exp per annum to 2030.
Heuston to Chapelizod Greenway Cycle Route	Provision of Greenway from Parkgate Entrance to Phoenix Park to Chapelizod via South Circular Road and War Memorial Gardens	€ -	€ -		TBC	€ 819,575	€ 5,500,000	Project is on hold. Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Royal Canal North Strand to Phibsborough Road AKA ROYAL CANAL PHASE 3 CYCLE SCHEME	Provision of a greenway along the Royal Canal, from North Strand Road to Phibsborough Road	€ -	€ 155,415		Q2 2025 completion	€ 1,372,845	€ 30,854,331	Construction commenced in Q1 2023
Grand Canal Blackhorse to Portobello	The provision of a greenway along the Grand Canal, from Portobello to Blackhorse Bridge	€ -	€ 147,493		Multidisciplinary design team to be appointed in 2023	€ 618,768	€ 2,368,768	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Dodder Cyclist and Pedestrian Improvements	The provision of a Greenway along the Dodder, from Liffey River to Orwell Park	€ -	€ 93		TBC	€ 681,248	€ 3,881,248	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Clontarf to City Centre Cycle Scheme Fairview to Amiens Street	The provision of footpaths, amenity spaces, cycling facilities bus lanes and watermains replacement along Fairview, North Strand Road and Amiens Street	€ -	€ 15,734,906		Q2 2024	€ 18,635,661	€ 62,520,482	Construction works being progressed on site
City Centre High Density Cycle Parking	The installation of cycle parking in multi storey car parks	€ -	€ -		On hold	€ 691,327	€ 691,327	
DDC13/0014 Royal Canal Greenway Phase 4 Phibsborough to Ashtown	The provision of a greenway along the Royal Canal from Phibsborough Road to City Boundary at Ashtown	€ -	€ 111,239		2024	€ 1,888,252	€ 19,500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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AVL Bus Priority Project	Funding for Salaries for 4 full time staff on the ITS Bus Priority Team for project work related to Project DCC/14/0013 DPTM Civil Interventions & ITS Services, for the positions of (Senior Transportation Officer/Senior Executive ITS Officer/Executive ITS Officer x 2/CVRs with HR for extra staff)	€ -	€ 374,726		Covers operational requirements - thus ongoing	€ 2,360,157	€ 3,560,157	Costs charged to this cost centre is for staff salaries that are full time on BusConnects and Bus Priority projects.
Sandford (Clonskeagh) to City Centre Cycle Route	The provision of protected cycling facilities from Clonskeagh to Liffey	€ -	€ 2,946		2025-2027	€ 802,090	€ 2,852,090	Scheme has gone to consultation Business Case to be submitted to CPSO with Cost Plan. New Business Case Total Cost
Fibre Optic Garda HQ Link	Extend Garda HQ fibre network for CCTV outside AVIVA Stadium	€ -	€ -		On Hold	€ 686,143	€ 746,143	On Hold
College Green Plaza	Public Realm Improvement Scheme	€ -	€ 290,367		2021-2024	€ 2,655,384	€ 55,586,018	CPSO have approved the €55m in principle but only €3,516,149 has been approved for the cost centre, to bring the project to planning stage.
CITY CENTRE STUDY PROPOSALS	Implementation of the 2016 Transport Study city centre transport measures	€ -	€ 1,108,738		2023	€ 2,285,832	€ 2,600,000	This projects covers a large number of projects of various sizes which are different project stages
Fitzwilliam Street Cycle Route	The provision of car parking protected cycling facilities along Fitzwilliam Street	€ -	€ 173,703		2023-2024	€ 1,303,942	€ 3,753,942	Tender process for the appointment of a contractor currently underway
River Dodder Greenway Herbert Park to Donnybrook	The provision of a greenway and flood defence measures along the Dodder, from Herbert Park to Donnybrook	€ -	€ 882,468		2023	€ 1,337,093	€ 4,944,000	Construction works progressing on site.
CYCLE SAFE INTERSECTIONS	The provision of ITS solutions to improve safety for cyclists when cycling through junctions	€ -	€ 23,937		TBC	€ 454,293	€ 904,293	Project on Hold
Suffolk Street	Public Realm Improvement Scheme	€ -	€ 9,207		2021-2024	€ 99,737	€ 2,265,000	Project paused while reviewing cycling arrangements.
Finglas Area Roundabouts	Signalising of the St. Margaret's Rd/McKee Ave. & Jamestown Rd/Melville roundabouts	€ -	€ 33,210		Detail Design has commenced.	€ 184,266	€ 2,234,266	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
East Coast Trail (Sean Moore Rd-Merrion Gates)	Provide 2-way cycling facilities and junction improvements.	€ -	€ 1,198,470		Optioneering Stage	€ 1,508,234	€ 5,608,234	Permanent project on hold, interim scheme on sections progressed by Traffic in 2022.
South Grand Canal Cycle Lanes Improvement Scheme	Provide segregated cycle lanes and junction improvements from Suir Rd to Rathmines & further towards Ballsbridge.	€ -	€ 1,494,968		2023	€ 1,543,627	€ 4,000,000	Construction works progressing on site.
East Coast Trail (Alfie Byrne Rd-EastWall Road)	The provision for two way cycling along East Wall Road, from Sheriff Street to Alfie Byrne Road	€ -	€ 71,378		TBC	€ 95,246	€ 2,395,246	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC 20 0002 PROTECTED CYCLE LANES	The implementation of kerb protected and bollard protected cycle lanes on wide carriageways	€ -	€ 630,619		TBC	€ 3,042,319	€ 3,442,319	Not part of NTA funded ActPrO projects for 2023
SPEED ADJUSTMENT ROLLOUT	30 kph speed limit zones to improve road safety	€ -	€ -		2023	€ 987,484	€ 1,287,484	incurring
FINGLAS VILLAGE IMPROVEMENT SCHEME	Upgraded pedestrian, cyclist and bus priority at the 5 arm junction and approaches in the heart of Finglas Village.	€ -	€ 50,737		Q4 2024	€ 254,343	€ 6,254,343	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Pedestrian Crossing Project	Construction of 17 new signalised pedestrian crossings	€ -	€ 1,601,352		2024	€ 2,336,663	€ 7,000,000	incurring

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Schools Mobility Walking & Cycling Programme DCC/21/0034	Programme includes the implementation of School Zones and Safe Routes to School which create a safer environment at the school gates and on route to school.	€ -	€ 88,075	€ -	1-year	€ 866,329	€ 1,516,329	Project expected to last to 2024 years but funded on an annual basis. Figures relate to 2022 projections.
Additional Outdoors Infrastructure Measures	Additional Outdoors Infrastructure Measures	€ -	€ 169,794	€ -	On Hold	€ 2,092,586	€ 2,092,586	
Cycle Lane Asset Management - Road Sweepers to maintain protected Cycle Lanes DCC 21 033	Road Sweepers to Maintain Protected Cycle Lanes	€ -	€ 171,637	€ -	TBC	€ 640,373	€ 1,140,373	No NTA allocation 2023. May request funding post 2023 - TBC
Temple Bar Square	to extend the square as a single surface across the adjoining streets of Temple Bar, Crown Alley and Fownes Street to the adjoining buildings. to remove the existing street furniture, trees, outdoor seating terraces, to provide new street furniture, new tree planting, seating and public lighting	€ -	€ 124,600	€ -	Sept 22 to september 23	€ 375,632	€ 2,523,484	
DPTIM CIVIL INTERVENTIONS	Light civil works for bus priority measures and support infrastructure for BusConnects Network Redesign.	€ -	€ 1,548,638	€ -	Ongoing - covers multiple small bus priority projects and operational.	€ 2,094,910	€ 3,594,910	Costs charged to this cost centre are for bus priority measures for the new routes for the BusConnects Network Redesign and for bus stops.
Prospect Way Cycle Scheme	New Cycling and Walking Infrastructure along Botanic Avenue to Finglas Rd	€ -	€ 7,122	€ -	TBC	€ 7,122	€ 207,122	Project paused, no NTA funding allocated in 2023.
Glasnevin to Clontarf Rd Cycle Scheme	Installation of protected cycle lanes and upgrading of the junctions along Griffith Avenue between Ballygall Road and Malahide Road.	€ -	€ 2,075,734	€ -	2023	€ 2,075,734	€ 4,125,734	Governance and reporting through the Traffic Dept.
Raheny to Kilbarrack Cycle Scheme	New Cycling and Walking Infrastructure from Raheny Village to Clontarf Seafront via Howth Rd	€ -	€ 565	€ -	TBC	€ 565	€ 1,100,565	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
North Circular Road Cycle Scheme	Interim Scheme on NCR from Amiens St to Dorset St (1.1km)	€ -	€ 52,473	€ -	Interim Scheme Construction Start Q4 2023	€ 52,473	€ 1,152,473	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Rathmines to Milltown Cycle Scheme	New Cycling and Walking Infrastructure along Rathgar Rd towards Dartry Mills in Milltown	€ -	€ 36,267	€ -	TBC	€ 36,267	€ 2,136,267	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Harold's Cross to Ballymount Cycle Scheme	Interim scheme from Sundrive Rd to Clogher Rd via Eammon Ceannt Park	€ -	€ 11,061	€ -	Currently on hold	€ 11,061	€ 1,611,061	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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Cabra to Blanchardstown	The Ratoath Road Walking and Cycling Scheme (which is part of the DCC 21 0028 Cabra to Blanchardstown route) has been identified as a suitable scheme for Rapid Build Active Travel Measures. This Scheme will deliver 4.1km of protected cycle paths and improved pedestrian facilities linking the Navan Road to Cappagh Road via Ratoath Road.	€ -	€ 36,529	€ -	Detailed Design & Procurement April 2023 Construction and Implementation September 2023 Close Out and Review March 2024	€ 36,529	€ 2,336,529	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
NEIGHBOURHOOD TRANSPORT SCHEMES	Interventions resulting from the road safety strategy within the Working Together Group.		€ 41,270	€ -	2023-2025	€ 41,270	€ 641,270	ongoing
Barrow Street	Renewal of all footpaths & Carriageway & associated utilities on Barrow St from Ringsend Rd to Grand Canal St South	€ -	€ 82,285	€ -	2022 & 2023 & 2024 & 2025	€ 82,285	€ 7,500,000	
Sean Moore Road Upgrade	Upgrade the existing road and public realm to improve facilities for pedestrians, cyclists, public transport and general traffic, as well as accommodating future public transport upgrades including a potential LUAS line extension. The scheme will give particular attention to the needs of existing residents on Seán Moore Road, future residents of the Poolbeg West SDZ lands and maintain access to the Southern Port area.		€ 12,349	€ -	2023-2027 (Design and Construction)	€ 12,349	€ 23,733,052	
Rapid Deployment of Active Travel Measures	Rapid Deployment of Active Travel Measures		€ 63,018	€ -	2022-2023	€ 63,018	€ 5,000,000	Project on hold. No NTA funding allocation for 2023.
Active Travel Office - Staff Costs	Active Travel Office - Staff Costs		€ 1,753,624	€ -	2022-2027	€ 1,753,624	€ 20,000,000	
Clontarf Baths	Upgrade and purchase of existing cycling lane in front for Clontarf Baths.		€ 5,535	€ -	2024	€ 5,535	€ 500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Liffey Cycle Route	The provision of walking and cycling facilities on North Quays and South Quays, including interim measures	€ -	€ 404,571	€ -	Interim Scheme: Phase 6 Construction : Eden Quay April to June 2023 . Georges Quay to Crampton Quay: July to Oct 2023	€ 2,962,250	€ 162,428,460	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
FIBRE TRANSMISSION EQUIPMENT REPLACEMENT	New equipment for CCTV network SCATS & upgrade of end of life fibre equipment	€ -	€ 38,755	€ -	2025	€ 3,082,551	€ 5,407,551	incurring
B03 Regional Road - Improvement & Mtce		€ 9,854,000	€ -	€ -		€ -	€ -	
B04 Local Road - Improvement & Mtce		€ 46,083,000	€ -	€ -		€ -	€ -	
B05 Public Lighting		€ 10,769,000	€ -	€ -		€ -	€ -	
B06 Traffic Management Improvement		€ 32,445,000	€ -	€ -		€ -	€ -	
B08 Road Safety Promotion/Education		€ 4,523,000	€ -	€ -		€ -	€ -	
B09 Car Parking		€ 14,545,000	€ -	€ -		€ -	€ -	
B10 Support to Roads Capital Programme		€ 4,193,000	€ -	€ -		€ -	€ -	

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B11 Agency & Recoupable Services		€ 901,000	€ -	€ -		€ -	€ -	
Environmental Services								
District Heating Project Phase 2	The Project is related to the development and operation of the Dublin District Heating Scheme	€ -	€ 376,166	€ -	up to 2026	€ 2,057,285	€ 76,900,000	There is a commitment to provide €20m of grant aid funding via the CAF to deliver the project
R139 Clean Up	Clean up of illegally dumped waste. Construction of wall to prevent further illegal dumping and full development of lands by Housing Department.	€ -	€ 31,981	€ -	2024	€ 129,650	€ 8,000,000	Works on updating the Soil Assessment Reports were completed in February 2023 together with an AA Screening Report. The reports were circulated to the Senior Management Team and local councillors. Works will commence on a Part V111 for the construction of a wall and the tendering of associated works which will include removal of the waste. Housing Department are the project sponsors for these works and E&T are assisting them on the Part V111 and tender elements of the work by providing an engineering resource.
E01 Landfill Operation and Aftercare		€ 572,000	€ -	€ -		€ -	€ -	
E02 Recovery & Recycling Facilities Operations		€ 3,968,000	€ -	€ -		€ -	€ -	
E04 Provision of Waste Collection Services		€ 2,574,000	€ -	€ -		€ -	€ -	
E05 Litter Management		€ 4,889,000	€ -	€ -		€ -	€ -	
E06 Street Cleaning		€ 49,813,000	€ -	€ -		€ -	€ -	
E07 Waste Regs, Monitoring & Enforcement		€ 5,310,000	€ -	€ -		€ -	€ -	
E08 Waste Management Planning		€ 2,089,000	€ -	€ -		€ -	€ -	
E10 Safety of Structures & Places		€ 4,767,000	€ -	€ -		€ -	€ -	
E11 Operation of Fire Service		€ 148,130,000	€ -	€ -		€ -	€ -	
E12 Fire Prevention		€ 3,716,000	€ -	€ -		€ -	€ -	
E13 Water Quality, Air & Noise Pollution		€ 1,924,000	€ -	€ -		€ -	€ -	
E14 Agency & Recoupable Services		€ 1,422,000	€ -	€ -		€ -	€ -	
E15 Climate Change & Flooding		€ 982,000	€ -	€ -		€ -	€ -	
Water								
Flooding Emergency Works & Flood Defence Repairs	Flood Emergencies	€ -	€ 459,571	€ -	Jan 2023 - Dec 2025	€ 1,082,587	€ 4,000,000	Use as emergency works arise.
Dublin Flood Forecasting & Flood Warning System	Warning network	€ -	€ 214,613	€ -	Jan 2023 - Dec 2025	€ 1,900,112	€ 2,650,000	Contractor performance review in July 2023 for extension.
S25 Phase 1 Sutton to Liffey AKA S25 PHASE 1 KILBARRACK TO LIFFEY, DOLLYMOUNT AND BULL ISLAND	Flood alleviation	€ -	€ -	€ -	Jan 2023 - Dec 2025	€ 1,364,382	€ 8,500,000	Steering group to be set up Q4 2023.
S25 Phase 2 Surface Water AKA S25 PHASE TWO - LIFFEY TO SANDYMOUNT(SOUTH CITY FLOOD DEFENCES)	700m Flood Alleviation	€ -	€ 21,391	€ -	Oct 2023-Oct 2025	€ 613,653	€ 5,087,000	Being run by DDDA
Clontarf Flood Relief AKA CLONTARF FLOOD DEFENCE PROJECT	2.3km Flood Alleviation	€ -	€ 17,558	€ -	Jan 2024-Dec 2026	€ 826,813	€ 4,600,000	Steering group to be set up Q3 2023
Implementing Flood Resilient City Outcome	General city flood protection measures	€ -	€ 146,949	€ -	Jan 2023 - Dec 2025	€ 2,757,292	€ 3,350,000	Flood mapping and recoring flood defences in Dublin City
Dodder Flood Works AKA LOWER RIVER DODDER FLOOD ALLEVIATION SCHEME PHASE 2 AND 3	flood defences	€ -	€ 2,039,781	€ -	Jan 2016-Dec 2023	€ 10,339,648	€ 10,339,648	project substantially completed
River Dodder Flood Alleviation Scheme - Phase 3	flood defences	€ -	€ 209,382	€ -	2021-2025	€ 566,252	€ 4,200,000	Project at options development stage.
Campshires Flood Protection Project	Flood alleviation	€ -	€ 9,337	€ -	Jan 2016-Nov 2023	€ 3,002,046	€ 3,500,000	Project substantially completed.
Sandymount Flood Defences Phase 1 and 2	Flood defences	€ -	€ -	€ -	Oct 2023-Oct 2025	€ 398,312	€ 600,000	Steering group to be set up Q2 2023.
River Wad Study and Construction Works AKA RIVER WAD - CLANMOYLE ROAD FLOOD ALLEVIATION SCHEME	tunnel & culvert	€ -	€ 125,532	€ -	Jan 2008-Dec 2024	€ 3,542,531	€ 4,200,000	landowner engagement.

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Poddle Flood Alleviation	Flood alleviation	€ -	€ -	€ -	Jan 2019-dec 2025	€ 8,703	€ 3,100,000	Planning decision with An Bord Pleanala
Flood Alleviation Fleet	Fleet upgrades	€ -	€ -	€ -	Jan 2019-dec 2023	€ 1,721,495	€ 2,000,000	Ongoing
Culvert Improvement Works - Screen Upgrade Works	Improve safety and operation of screens that protect the entrance to river culverts in DCC area	€ -	€ 16,646	€ -	Completion before middle of the end of 2023	€ 91,053	€ 1,767,737	The PWBO took ownership of this project in Feb 2022 - financed from Levies
Water Framework Directive Office	Statutory compliances	€ -	€ 888,799	€ -	Jan 2018- Dec 2027	€ 4,709,812	€ 10,000,000	WFD admin, salaries, project costs, operations, & sundries.
Grand Canal Basin Amenity & Water Quality Project	Proposed Extension of Storm outfall from GC Basin to River Liffey	€ -	€ 218,284	€ -	Construction completion Dec 2026.	€ 592,494	€ 24,781,262	
CAMAC FLOOD ALEVIATION FLEET	Regional flood study to identify a solution to resolve flooding issues within the full Camac Catchment. OPW funded	€ -	€ 392,002	€ -	Nov 2019 - Feb 2024	€ 1,195,311	€ 4,000,000	80% funded by grants.
Liffey Boardwalk Upgrade	The Liffey Boardwalk was commissioned in two phases between 2000 and 2005 and consists of a total length of 672m. The boardwalk requires ongoing maintenance to clean the boards, replace deteriorated boards and inspect and maintain the steel superstructure. This capital works programme would aim to upgrade the boardwalk deck (and superstructure if required) to improve slip resistance and also to reduce board and overall maintenance requirements and costs	€ -	€ -	€ -	unknown	€ 2,870,013	€ 4,000,000	unknown
SOUTH CAMPHIRES - SDZ PROJECT SIR JOHN ROGERSONS QUAY	600m Flood wall	€ -	€ 95,086	€ -	July 2022-December 2023	€ 629,944	€ 2,300,000	
Santry River Restoration & Greenway Project	Establish a masterplan for the Santry River catchment restoration including developing this natural amenity to incorporate a greenway, in accordance with the GDA cycle network	€ -	€ 250,583	€ -	Current stage (design) complete Dec 23, Project complete 2025	€ 250,583	€ 50,000,000	Consultant appointed in 2022.
C01 Water Supply		€ 27,885,000	€ -	€ -		€ -	€ -	
C02 Waste Water Treatment		€ 10,691,000	€ -	€ -		€ -	€ -	
C04 Public Conveniences		€ 862,000	€ -	€ -		€ -	€ -	
C07 Agency & Recoupable Services		€ 3,985,000	€ -	€ -		€ -	€ -	
C08 Local Authority Water and Sanitary Services		€ 13,864,000	€ -	€ -		€ -	€ -	
Development Management								
ST LUKES GRAVEYARD & PARK	Graveyard conservation project and new pocket park completed.	€ -	€ 7,694	€ -	Phase 2 (2022) Fitout of crypt for burials. Ends 2023	€ 1,888,357	€ 2,006,357	Currently exploring an alternative option to the fitout of the crypt. Purchase of burial plots and erection of memorial.
41 Parnell Sqare	Essential repair and stabilisation works to limit further deterioration of the building	€ -	€ 295,347	€ -	Substantial Completion expected to be reached in Q2 2023	€ 295,347	€ 2,887,940	
O'Rahilly Parade	Proposed relocation of current Waste Management Depot	€ -	€ -	€ -	Unknown	€ 777,459	€ 1,500,000	On Hold
Landlord repairs	As Landlord DCC must fulfil obligations to ensure our premises meet the required standards. This cost centre ensures a budget to meet these demands,	€ -	€ 1,182,920	€ -	Rolling Programme	€ 4,304,147	€ 10,304,147	
Active Land Management Fund	Acquisition of strategic properties	€ -	€ 1,988,927	€ -	Rolling Programme	€ 18,561,871	€ 40,341,278	

Appendix 1 Project/Programme Inventory:

Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
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Docklands Heritage Trail Mobile App & Wayfinding	Interactive Heritage Trail for the Docklands area. Funded via Failte Ireland Desination Towns fund (75%)/25% DCC funded	€ -	€ 147,695	€ -	Q3 2023	€ 147,695	€ 898,000	Heritage Trail Complete Q1 2023 /Signage for trail & City Quay Art Installation for delivery Q3 2023
Docklands Office Remedial Works / George's Dock Facility	Georges Dock project no longer progressing. €500k in capital programme 2023-2025 to cover maintenance costs in dock	€ -	€ 147,392	€ -		€ 1,919,707	€ 2,419,707	
Docklands Public Realm	Development of the Public Realm in the Docklands line with the requirements of the North Lotts/Grand Canal Dock SDZ	€ -	€ 95,086	€ -	Appintment of Design Team to bring Sir John Rogersons Quay element of the overall project is to be finalised in April 2021 with a view to Part 8 planning being submitted in Q3 2021	€ 629,944	€ 21,579,442	
QUAYSIDE BUILDINGS	Redevelopment of DDDA Offices to New Docklands Office & Water Sports Facility	€ -	€ 284,304	€ -	Q4 2024 Completion	€ 284,304	€ 8,000,000	
Wayfinding Scheme New Phase 2016	The Dublin Wayfinding Scheme was introduced in 2011, providing an integrated and co-ordinated approach to pedestrian wayfinding to enhance the ability of people to move around the city and to easily locate destinations. Since 2011, there have been 4 phases of expansion. In 2020, phase 4 of infill and extension of the Wayfinding Scheme was completed, consisting of 6 additional Finger Posts, 3 Combined Panel units and 80 finger panel signs, located mainly in the South Central Area of the City, and CP units at Docklands and Broadstone Plaza, respectively. Some 18 new destinations have been added to Wayfinding System with the addition of 183 new finger panel signs across the City. Today, the total way finding scheme consists of 2 map panels, 27 Combined Panel map units and 150 Finger Posts with a total of 1,730 finger panel signs.	€ -	€ 2,548	€ -	2027	€ 247,287	€ 752,290	
Ballymun Civic Centre Remedial / Maintenance	Works to Building that were indentified during a building inspection which were noted as short to medium term works, works include maitenance of Fire Proofing paint to underground car park, works to parking surface to rear car park and sundry minor items	€ -	€ -	€ -	TBC	€ 189,210	€ 650,000	

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Telecoms Unit	Dublin City Council has established a Telecoms Unit to accelerate Dublin's economic recovery potential and also to leverage the broader innovation potential of gigabit and 5G connectivity. The unit will also ensure compliance with EU regulations and national directives. This project was designed to reduce the costs for telecoms deployments across the district as well as improve the quality of telecoms connectivity. Other benefits of this approach include a reduction in road openings and a long-term cost recovery / revenue stream for the city council. The telecoms unit within DCC will support the deployment of telecoms, creating a central point of contact within the organisation and allow for better use of city council owned assets. The remit of the unit will ensure that all future capital investments and infrastructure projects are telecoms proofed.	€ -	€ 276,441	€ -	TBC	€ 276,441	€ 2,814,362	
Docklands Fibre Ducting	Construction of an Open Access Telecommunications Duct network in the Docklands	€ -	€ 512,403	€ -	Rolling Programme- Construction of new elements of the network is being carried out on an ongoing basis.	€ 5,158,562	€ 7,060,960	The Docklands project has been incorporated into the wider Telecoms Unit Citywide Project under the recently awarded contract- Telecommunications Management and Related Services to Dublin City Council
Market Refurbishment Project Phase 2 A	Refurbishment and conservation of the Market building at Marys Lane Dublin2 in accordance with Part 8 Planning Permission to introduce a retail Food Market into the Building including all ancillary works and associated requirements of a food business	€ -	€ 22,556	€ -	2023 to 2025	€ 2,139,571	€ 10,229,386	
D01 Forward Planning		€ 6,303,000	€ -	€ -		€ -	€ -	
D02 Development Management		€ 9,821,000	€ -	€ -		€ -	€ -	
D03 Enforcement		€ 3,068,000	€ -	€ -		€ -	€ -	
D04 Industrial & Commercial Facilities		€ 11,505,000	€ -	€ -		€ -	€ -	
D06 Community & Enterprise Function		€ 10,397,000	€ -	€ -		€ -	€ -	
D08 Building Control		€ 4,842,000	€ -	€ -		€ -	€ -	
D09 Economic Development & Promotion		€ 9,145,000	€ -	€ -		€ -	€ -	
D11 Heritage and Conservation Services		€ 3,559,000	€ -	€ -		€ -	€ -	
Fire Brigade								
Purchase of Fire Appliances	The allocated purchase of Fire engines for the year.	€ -	€ 592,421	€ -	Rolling Project	€ 10,751,476	€ 14,818,389	Budgeted per year
FIRE BRIGADE MUSEUM - BUILD COSTS	Proposed new Fire Brigade and Civil Defence Museum	€ -	€ -	€ -	Unknown	€ 18,360	€ 4,000,000	

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NEW FIRE STATION NORTH STRAND	New replacement fire Station allocated to Alfie Byrne Road	€ -	€ 58,797	€ -	Due to finish in 2026/27	€ 58,797	€ 15,000,000	Agreement in principle from Dept of Housing for funding 14m less site value of existing North Strand Fire Stn.
Recreation & Amenity								
St. James's Graveyard	the restoration of the monuments and wall with the development and implementation of a master plan for the Graveyard.	€ -	€ 11,353	€ -	unknown	€ 480,780	€ 1,075,007	Project on hold
ST. ANNE'S PARK - RED STABLES REFURBISHMENT	This project involves opening up the former apartment to facilitate public access to the ground and upper floors of the Red Stables complex. It will also provide further accommodation for the café which will free up other parts of the Red Stables for public access and activities.	€ -	€ 441,706	€ -	estimated project completion 05/2023 (café premises, but final accounts 05/2024), proposed function room completion TBC estimated 10/2023, (café premises, but final accounts 05/2024)	€ 466,353	€ 1,981,229	The construction works have highlighted issues with the historic building, such as roof and gutter leaks, which needed to be addressed. The PM team noted an opportunity to enhance the future Function Room (part of the overall masterplan) and therefore this work is proposed for inclusion in the current project. These issues were presented to the first steering group and following the additional spend was approved through the CPSO project process. A grant application was made to fund the required slate roof repairs. CPSO approved budget is now 1,981,228.54
DIAMOND PARK UPGRADE	The project involves the complete refurbishment of a popular community park on Gardener Street, NEIC, Dublin 1.	€ -	€ 1,427,243	€ -	estimated project completion 06/2023	€ 1,427,243	€ 2,300,061	NEIC Taskforce funding of 675,000 received. Additional 400,000 pending from NEIC Taskforce. Successful SCG of 13,9,629 to be drawdown.
Development of Dalymount Park	The redevelopment of Dalymount Park into a modern municipal stadium with a number of community facilities	€ -	€ 611,952	€ -	Project Completion Q4 2025	€ 1,633,424	€ 35,638,408	Dalymount Park Redevelopment is currently primarily funded by Local Funding with an element of government grant funding. The project has received 37.5% government funding from LSSIF for the development phase of the project. This may increase for the construction phase of the project when a further application will be submitted for LSSIF stream 2, A further €500,000 was allocated by UEFA as part of EURO 2020 legacy funding which was recipted in 2021
Ballyfermot Leisure Centre - Gym Extension	gym extension and other area refurbishments	€ -	€ -	€ -	TBC	€ 22,512	€ 798,200	Recent tender issued to framework for appointment of design team for stage 2b to 5. No response was received and project now under review.
UPGRADE CHANGING AREA COOLOCK POOL	UPGRADE CHANGING AREA COOLOCK POOL	€ -	€ -	€ -	TBC	€ 4,490	€ 600,000	Following feasibility study, DCC examining the option of relocating from Coolock Pool to a new pool adjacent to Kilmore Recreation Centre. Design options to be developed further in 2023.
Finglas Library	The change of use and refurbishment of former An Post Sorting Office on Seamus Ennis Road to replace the current library in providing library services for the Finglas Area.	€ -	€ 486,239	€ -	Tender process begun in early 2022, construction to commence mid year with library opening before end of 2023	€ 1,086,799	€ 2,509,790	
1 NORTH FREDRICK STREET	Refurbishment of 1930s wing, upgrade of environmental control and security	€ -	€ 89,943	€ -	Construction to be completed August 2023	€ 2,415,408	€ 5,000,000	
Bull Island	Ongoing rolling annual programme of minor capital work improvements on Bull Island e.g. upgrading of parking facilities, signage, paths etc.	€ -	€ 20,937	€ -	On going	€ 473,500	€ 729,212	
Mountjoy Square Conservation Plan	To-date Phase 2 Railing Restoration only	€ -	€ 181,058	€ -	estimated project completion 06/2023	€ 477,144	€ 6,015,920	URDF 75% GRANT FUNDING. Conservation Plan is at Preliminary Design stage.

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Benson Street Park (previously know as Chocolate Park Docklands)	New park development	€ -	€ -	€ -	unknown still at early design stage	€ 76,008	€ 1,500,000	Project has Part B. At detailed design stage. S25 DOCKLANDS LEVIES funding.
Liffey Vale, Liffey Valley Park	Conservation of Liffey Vale House and surrounding gardens and creation of Biodiversity Education Centre etc.	€ -	€ 25,820	€ -	Project completion Q4 2025, including 12 months defects & liability period.	€ 344,048	€ 3,500,000	
Bushy Park Tea Rooms	Construction of a new tearoom and ancillary works.	€ -	€ -	€ -	2023 subject to funding	€ 180,499	€ 2,044,438	Project on hold until funding identified
ROCKFIELD PARK PADEL/TENNIS PAVILION	Construction of a new tennis pavilion in Rockfield Park. Project will start when funding is identified	€ -	€ -	€ -	2023 subject to funding	€ 616,075	€ 1,300,000	Project on hold until funding identified
Dublin Bay Discovery Centre	To build a Discovery Centre to an international standard to provide a vital role in the understanding, interpretation and protection of the national resource of the Dublin Bay Biosphere	€ -	€ 162,169	€ -	estimated project completion 12/2025	€ 1,064,094	€ 13,961,255	
Merrion Square Tearooms	Tearoom at Merrion Square	€ -	€ 34,354	€ -	estimated project completion Q3 2025	€ 313,527	€ 4,249,159	
Fairview Park Tearooms	Tearoom at Fairview Park	€ -	€ -	€ -	On Hold	€ 155,306	€ 2,355,306	Project on hold until funding identified
ST. JAMES WALK LINEAR PARK	To improve the quality of the linear park at Rialto which parallels the LUAS line and adjoins St James Hospital	€ -	€ 294,860	€ -	estimated project completion 03/2024	€ 336,266	€ 1,350,000	Project is being delivered in 2 phases. Phase 1 delivered and now in phase 2.
St. Anne's Tennis & Bowling Green	Tennis and Bowling Green in st. Anne's Park	€ -	€ -	€ -	On Hold	€ 139,036	€ 2,011,502	
KILDONAN PARK	develop Kildonan Park from a Grade 2 park to a Grade 1 park in line with the Dublin City Council Parks Strategy.	€ -	€ 2,161	€ -	unknown still at early design stage	€ 8,127	€ 1,915,000	
KILMAINHAM MILL	The mill is to be restored for public / cultural use. A large scale visitor attraction is proposed.	€ -	€ 994,424	€ -	2019 - 2024	€ 2,906,919	€ 26,768,810	Kilmainham Mill enabling works to safeguard the complex are due to be completed in Q2 2023. Preliminary design stage to commence Q3 2023
EAMONN CEANNT DEPOT	Upgrade of the existing Eamonn Ceannt Park Depot Building including two single storey extensions and the extension of a boundary wall as well as a new pedestrian gate and relocated vehicular gateway.	€ -	€ 22,253	€ -	estimated project completion Q1 2024	€ 168,755	€ 3,120,461	Awaiting contractors programme
Parnell Square Project Phase 1	The development will involve the construction of a new and innovative Dublin City Library on the site of Colaiste Mhuire on Parnell Square. The new City Library and the existing Hugh Lane Gallery will be connected by a civic plaza, creating a new intercultural district for Dublin and will offer a range of creative, participative and educational spaces and experiences and a new public space that those who live in, work in and visit Dublin can use, engage with and enjoy in the heart of the city	€ -	€ 660,384	€ -	Demolition of existing building, SI and GI to commence in late Summer.SAQ for restructured design team underway. Detailed design to take approximately one year. Construction to take between 24 and 32 months.	€ 3,396,449	€ 109,925,990	The contract between DCC and the Design Team for Parnell Square Cultural Project was terminated in October 2021. A restructured design team will be appointed via etenders to complete the remaining stages of the project.
ARTISTS WORKSHOP	Artist Workshops at Bridgefoot Street & Merchants Quay sites	€ -	€ 1,476	€ -	3-4 years	€ 329,706	€ 25,133,136	Waiting for a report Feasibility study is done for Bridgford Street going to apply for category a URDF funding.

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IRISHTOWN STADIUM IMPROVEMENTS	Reconfigure / Refurbish the reception area including the installation of turnstiles and new doors, upgrading of the dressing rooms and showers and carry out other refurbishment works	€ -	€ 48,385	€ -	Construction Aug 2023 / Completion Feb 2024	€ 61,253	€ 1,447,752	Bill Of Quantities being prepared. Design team are currently coordinating all detail design and product information between all design consultants.
ENERGY MANAGEMENT PROGRAMME	In line with Dublin City Council's commitment to reduce energy usage there is provision to continue the energy management programme by way of ongoing necessary upgrade / refurbishment works across the facilities under the remit of the Sports and Recreation Services.	€ -	€ -	€ -	Ongoing	€ 680,571	€ 870,571	This project is managed by E & T Department
AUGHRIM STREET SPORTS HALL EXTENSION rejected part 8 withdrawn	Preliminary redesign of interior space underway	€ -	€ 8,732	€ -	Phase 1 to be completed in Q2/23 psahdse 2 tender documents to be issued end of Q1/23	€ 28,027	€ 673,027	Part 8 withdrawn for extension. Project being split into two phases 1) Accessibility works and 2) Reconfiguration of internal space.
Pontoon Islandbridge	Construction of a pontoon on the Liffey to allow for safe rowing access from Islandbridge to the eastern Liffey as part of a river animation strategy.	€ -	€ 56,736	€ -	Project for completion Q4 2024	€ 58,342	€ 700,000	
NEWCOMEN BANK/CITY HALL	The restoration and redevelopment of this historical building for public / cultural use.	€ -	€ 165,740	€ -	Project Completion Q4 2025 including 12 months defects & Liability Period	€ 195,647	€ 9,400,000	
CITY HALL PROGRAMME OF WORKS Aka City Hall Improvement Works	The redevelopment of the lower ground floor to provide additional and improved offices, meetings spaces and working environments for the elected representatives.	€ -	€ 127,366	€ -	Q2 2023	€ 153,493	€ 700,000	Final works currently underway.
Crumlin/Drimnagh (new development)	The restoration of existing heritage building on-site and development of a new building to provide a library service to the Crumlin and Drimnagh areas.	€ -	€ -	€ -	2023 - 2026	€ 550,000	€ 10,000,000	Cost plan in development Q2 2023; no activity in C/C 2022
ST. ANNE'S PARK - Overflow Car Park & 2 Pavillions	Proposed overflow extension to the existing carpark near the Red Stables building, a proposed pavilion building (including a Changing Places facility and WCs) in the existing car park and a proposed pavilion (including WCs and a refreshment outlet) near the playground, all in St. Anne's Park	€ -	€ 19,353	€ -	estimated project completion 12/2026 (likely project components will be phased)	€ 19,353	€ 2,012,147	Please note that the PM is likely to be handed over soon. The project design and components require 'freezing' before the Part 8 process can be completed.
REFURBISHMENT OF BALLYMUN SPORTS & FITNESS CENTRE	Range of refurbishments and improvements, including, reception area, staff facilities, lockers etc.	€ -	€ 279,775	€ -	Ongoing	€ 476,183	€ 591,047	
ST ANNES PARK	On going rolling programme of minor capital work improvements under 500,000	€ -	€ 71,529	€ -	On going	€ 4,834,939	€ 5,084,939	

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MERRION SQUARE CONSERVATION PLAN	Devising appropriate strategies for the management and preservation of this valuable city amenity in a sustainable way.	€ -	€ 16,310	€ -	On going	€ 1,193,757	€ 1,293,757	
DEPOT IMPROVEMENT PROGRAMME	On going rolling programme of minor depot capital work improvements under 500,000	€ -	€ 70,720	€ -	On going	€ 519,347	€ 619,347	
REPLACEMENT OF FLOODLIGHTS AND REFURBISHMENT OF TOLKA PARK NEW	To construct a new full size (GAA with 2 X Soccer crossing pitch) 4G All-Weather Pitch including floodlights, fencing and ancillary works at Tolka Valley Road, Finglas, Dublin 11.	€ -	€ 21,163	€ -	Subject to funding	€ 423,792	€ 1,200,000	
BRICKFIELD PARK PAVILLION REDEVELOPMENT AND ALL WEATHER PITCH	Improvements to the changing room pavillion	€ -	€ -	€ -	Subject to funding	€ 725,642	€ 3,156,770	Project on hold until funding identified
REIMAGING Dublin One	Reimaging D1 is a group of projects including regeneration studies, public real improvements etc.	€ -	€ 2,270	€ -	unknown	€ 301,802	€ 1,481,274	
Scribblestown Improvement Works	Area Works as part of Scribblestown PPP project	€ -	€ -	€ -	unknown	€ 4,827	€ 500,000	
Ballyfermot Civic Investment Programme also known as Ballyfermot Community Civic Centre Upgrade	The current planned works are upgrading of fire safety measures	€ -	€ 17,589	€ -	Q3 2023	€ 17,589	€ 600,000	
LIBRARY SQUARE RINGSEND ROAD/CAMBRIDGE RD.	Narrowing of the carriageway on Bridge Street / Irishtown Road at Library Square / new surface treatment to carry across the road from the West side of the Square to the East side on one level, using a defined palette of materials / cycle parking and broadening of the Square space / event space to host gatherings / markets / cultural events delineated with planters to the north & east with specimen tree planting and feature lighting / shared surface lined with bollards to create a strong and unimpeded link between the ground floor retail units and the Square. The level of the Square will be gradually graded over the entire space to remove the need for steps / some customer parking for retail units to remain / relocation of bus stop and provision of bus shelter / controlled loading bays / controlled pedestrian crossings on raised platform.	€ -	€ 130,870	€ -	2020 - 2025	€ 244,224	€ 2,913,354	
Rutland Street School	The purpose of the project is to redevelop the original Rutland Street School building to become a community hub, and catalyst for further development in the area.	€ -	€ 196,551	€ -	It is proposed that works could take 18 months to complete once a Contractor is appointed and goes on site.	€ 2,962,328	€ 22,504,491	

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Francis Street Environmental Improvement Scheme	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.	€ -	€ 2,147,610	€ -	Expected completion Q2/23.	€ 3,232,782	€ 3,874,954	
Meath Street Public Realm Improvement	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.	€ -	€ 88	€ -	Part VIII application in Q2/23. Potential to undertake detail design in 2024.	€ 65,065	€ 3,744,678	
Crumlin Village Environmental Improvement Scheme	Works will include the upgrading of footpaths with granite kerbs and concrete flags, provision of new public lighting, street furniture in the form of bollards and bins and the replacement of all utility covers and frames within the site extents.	€ -	€ -	€ -	Project on Hold, awaiting allocation of engineering resources to proceed	€ 628,058	€ 728,058	The proposed extension of the scheme is a further improvement scheme which will greatly enhance the general appearance of the Area but it is also intended to improve safety for all road users in particular pedestrians and cyclists. It is intended to extend the works running westward as far as Crumlin Garda Station. The Crumlin Village Environmental Improvement final phase will involve the repaving of remaining part of the main street but also wrapping around the Garda Station at the start of St Agnes Park
F01 Leisure Facilities Operations		€ 12,538,000	€ -	€ -		€ -	€ -	
F02 Operation of Library & Archive Service		€ 26,619,000	€ -	€ -		€ -	€ -	
F03 Outdoor Leisure Areas Operations		€ 28,643,000	€ -	€ -		€ -	€ -	
F04 Community, Sport & Recreational Dev		€ 23,317,000	€ -	€ -		€ -	€ -	
F05 Operation of Arts Programme		€ 20,069,000	€ -	€ -		€ -	€ -	
Agriculture, Education, Health and Welfare								
G04 Veterinary Service		€ 1,151,000	€ -	€ -		€ -	€ -	
G05 Education Support Services		€ 1,239,000	€ -	€ -		€ -	€ -	
Miscellaneous								
OFFICE REFURBISHMENT	Pilot Refurbishment of 4 floors and to address new ways of working as part of Future Work.	€ -	€ -	€ -	Pm to be in place by summer 2023, survey work to be complete by september 2023, detail design to proceed 2023. Tender to commence Jan 2024.	€ 818,988	€ 4,568,988	2nd part of tender due to go out in April 2023 this will include specifically the project to address the pilot refurb. All efforts are being focused on procuring PMs
CRECHE IMPROVEMENT WORKS	Fire remediation works to DCC Creche and temporary relocation costs	€ -	€ 6,765	€ -	temporary space to be ready for July 2023, main contract to commence July 2023 and complete by July 2024	€ 164,510	€ 1,000,000	a second unexpected project to provide a temporary space is underway. The main contract will commence July 2023 subject to a successful tender action.
Accessibility Works & Landscaping Works to Mansion House & Gardens	Accessibility Works & Landscaping Works to Mansion House & Gardens	€ -	€ 48,408	€ -	If Part 8 approved it is estimated that construction will commence on site in June 2024	€ 52,022	€ 2,513,000	2,513,000 approved CPSO - there will a revised costing on this in the next couple of weeks
GDPR Security	Multi Year capital expenditure to meet DCC security plan	€ -	€ 442,163	€ -	2025	€ 1,972,577	€ 3,225,579	

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Smart Cities Project	DCC Smart City Programme. Supporting innovation initiatives and activities across the city of Dublin through collaboration and the establishment of smart district testbed areas to trial new and emerging technologies in real world environments. Accelerating change to provide more efficient services and promoting new ways of working to improve quality of life in Dublin.	€ -	€ 751,958	€ -	Rolling Programme of Projects	€ 3,124,528	€ 5,104,375	
IS Infrastructure Project	Rolling project to support IS infrastructure and Microsoft applications	€ -	€ 800,800	€ -	2025	€ 5,982,797	€ 6,797,847	
Core Implementation	Implementation of Integrated HR and Payroll System	€ -	€ 986,681	€ -	Q1 2023	€ 4,317,563	€ 6,205,000	
Design & Construction of a North City Operations Depot Ballymun	NCOD is a large scale development that includes an Admin Building; Multi-storey carpark & external parking; workshops; salt barn; central stores; external storage areas; waste compaction & collection areas; Civic Amenity site.	€ -	€ 35,049,118	€ -	Construction stage has been extended to end of May 2023 (original programme was 19 months from start of construction to substantial completion). Work on-going to reduce furniture and IS fit-out time frame down from 3-months post-construction to 2-weeks.	€ 58,116,312	€ 74,435,979	
LEAKS REPAIR IN CIVIC OFFICES	Proposed works include: - Replacement of the 12 no. AOV's on the roof of the tower atrium - Installation of a new access gantry for the AOV's - Replacement of the failed double glazed units - Localised repairs to the rest of the façade to address the leaks	€ -	€ 79,494	€ -	Stage 2: June 2021 to April 2022 Stage 3: May 2022 to August 2022 Stage 4: September 2022 to February 2023 Stage 5: March 2023 to May 2023.	€ 154,264	€ 1,890,000	
MEES CIVIC OFFICES	various project as listed previously are due to go ahead 2023: Upgrade Block 1 & 2 Central AHU's, Upplanned Replacement Smaller Fans /AHU's, Upgrade Block 3 & 4 Cylinders, commence Removal Obsolete Tanks, New Circulating Pumps (8No.), Cleaning of Duct Work, Wiring BMS Controls Rebalancing & Recommissioning Of System,	€ -	€ 183,368	€ -	end 2023	€ 1,802,679	€ 7,710,049	Procurement of consultant is next step

Appendix 1 Project/Programme Inventory:

Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Final Outturn Expenditure	Explanatory Notes
FMS Development with Barcoding for NCOD	The introduction of hand-held devices with barcoding and RFIDs to facilitate processes to be completed in Dublin City Council's network of Stores, and the ongoing support and development of same	€ -	€ 171,542	€ -	Development completed in June 2023, Support for 2026	€ 171,542	€ 1,160,000	
LOCAL GOVERNMENT ELECTORAL REGISTRATION SYSTEM PROJECT	Voter.ie is to be upgraded and developed as National Online Electoral Registration System for use by all 31 local authorities.	€ -	€ 495,359	€ -	Project is scheduled to conclude in June 2026	€ 543,438	€ 5,180,255	This project is fully funded by DHLGH. Operational costs will be funded by the local authorities post 2026.
H03 Administration of Rates		€ 41,825,000	€ -	€ -		€ -	€ -	
H04 Franchise Costs		€ 1,413,000	€ -	€ -		€ -	€ -	
H07 Operation of Markets & Casual Trading		€ 836,000	€ -	€ -		€ -	€ -	
H09 Local Representation/Civic Leadership		€ 6,043,000	€ -	€ -		€ -	€ -	
H10 Motor Taxation		€ 5,947,000	€ -	€ -		€ -	€ -	
H11 Agency & Recoupable Services		€ 13,905,000	€ -	€ -		€ -	€ -	
Totals Y2022		€ 1,143,571,000	€ 201,982,281	€ -		€ 639,983,940	€ 3,447,201,231	

Appendix 1 Project/Programme Inventory:

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Housing & Building							
North King Street	Housing development of 30 apartments	€ -	€ 643,478	€ -	Q4 2022 Project Completed	€ 14,112,240	
CV - Croke Villas Redevelopment	Demolish and rebuild	€ -	€ 142,366	€ -	Unknown	€ 2,698,421	No longer proceeding as direct build project. Progressing as PPP with own revenue cost centre
SACKVILLE AVENUE	Construction of 14 houses	€ -	€ -	€ -	unknown	€ 132,715	No longer proceeding as direct build project. Progressing as PPP with own revenue cost centre
Lower Dominic Street also known as Dominic St. East Side Regeneration	Infill housing	€ -	€ 5,778,958	€ -	Q4 2022 Project Completed	€ 48,158,093	
O'Devaney Gardens Phase 1(A)	First phase of the regeneration of O'Devaney Gardens. 56 homes.	€ -	€ 5,527,533	€ -	Q4 2022 Project Completed	€ 25,952,680	
Church of the Annunciation / Fergal's Field AKA Cappagh Road & Wellmount Avenue	PPP Bundle 4. 100 older persons' units	€ -	€ 666,000	€ -	2026	€ 1,740,000	Land acquisition being finalised. Project to be developed under PPP
IVORY BUILDINGS HANOVER STREET EAST GRAND CANAL	Purchase of Part V Housing to be used as Social Housing	€ -	€ 1,902,988	€ -	Q3 2022	€ 1,902,988	
CLANCY QUAY, PHASE 3 (OFF SITE AGREED HERBERTON)	Purchase of Part V Housing to be used as Social Housing	€ -	€ 5,478,987	€ -	Q3 2022	€ 5,478,987	
Blackbanks 4 Apartments	Part V - acquired by Cluid	€ -	€ -	€ -	Completed	€ -	
St. Clares Site Harolds Cross Dublin 6 - Acquisitions	Purchase of Part V Housing to be used as Social Housing	€ -	€ 6,021,150	€ -	Q3 2022	€ 6,021,150	
ELLIS COURT DUBLIN 9 TUATH	Construction of 23 units	€ -	€ 4,736,607	€ -	completed Q4 2022	€ 9,238,040	
Rafters Lane Site Dublin 12 Walk	Construction of 15 units	€ -	€ -	€ -	Completed	€ 3,418,722	Project completed
Brookwood Court, Killester Dublin 5 (Part V 7 Apts)	Purchase of Part V Housing to be used as Social Housing	€ -	€ 190,265	€ -	Q4 2022	€ 190,265	
Verville, Vernon Avenue Dublin 3	Purchase of Part V Housing to be used as Social Housing	€ -	€ 1,443,146	€ -	Q2 2022	€ 1,443,146	
Griffith Wood, Griffith Avenue, Dublin 7 Part 5 Acausition 35 apartments	35 Part V units	€ -	€ -	€ -	Q2 2022		
Slademoire/Ayrefield	Demolition of existing complex. Rebuild 39 homes. Stage 1 Departmental Approval.	€ -	€ 240,371	€ -	2022	€ 787,050	Project no longer proceeding due to change in zoning under new City Development Plan
New Street - Peter McVerry Trust (CAS)	Construction of 8 units	€ -	€ -	€ -	Completed	€ 1,999,813	Final account to be agreed
Ratoath Avenue - Novas (CAS)	Construction of 6 units	€ -	€ 383,009	€ -	Completed Q4 2022	€ 1,291,298	Final account to be agreed

Appendix 1 Project/Programme Inventory:

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
PHASE 2 VOLUMETRIC(Bundles 1 to 3-587 units) AKA Future Bundles(531)	provisional allowance in the 2018-20 Budget to indicate the future Rapid developments which were at an early stage without any specific sites being listed. As sites are identified and as costs begin to accrue new centres are opened for each individual development.	€ -	€ -	€ -	Volumetric Bundle 2: Cromcastle Court and Woodville sites. 150 homes approx. Site in design. Expected Lodgement of Part 8 Q2 2021 Volumetric Bundle 3: Grand Canal Basin, Crumlin/Rafters Road, St Andrew's Court. Design team appointed. Expected Lodgement of Part 8 Q4 2021/ Q1 2022.	€	provisional allowance in the 2018-20 Budget to indicate the future Rapid developments which were at an early stage without any specific sites being listed. As sites are identified and as costs begin to accrue new centres are opened for each individual development. No Longer on the Capital Programme
PARKWEST	Construction 43 units	€ -	€ -	€ -	Completed Q4 2022	€	- Turnkey/single stage acquisition cost only
Kilmainham Cross - Novas (CAS)	11 units & a communal room	€ -	€ -	€ -	Q4 2022	€	- CC Closed, moved to CALF funding
344 SOUTH CIRCULR ROAD		€ -	€ -	€ -	Completed	€	Project is not proceeding as there were title issues with the site - Abortive costs approved by DOHLGH
3-4 CONYNGHAM ROAD	50 emergency accommodation beds	€ -	€ -	€ -	Completed	€	- Final account to be agreed
NELSON STREET	56 emergency accommodation beds	€ -	€ -	€ -	Completed	€	- Final account to be agreed
99-100 BAGGOT STREET	74 emergency accommodation beds	€ -	€ -	€ -	Discontinued	€	- Final account to be agreed
Road Transportation and Safety							
Castleforbes Street AKA Castleforbes Road	Redesign of Castleforbes Road	€ -	€ -	€ -	Q3 2022	€	- Discontinued
Be Good Project	Building and ecosystem to generate oppertunities in open data.	€ -	-€ 8,571		Capitalisation phase October 2020 to March 2022	€ 938,185	Project Complete
Environmental Services							
Water							
Development Management							
Fire Brigade							
Recreation & Amenity							
Coolock Library	The refurbishment of the existing library.	€ -	€ 1,181	€ -	Project testing/defects liability period completed in December 2020.	€ 3,865,229	Small actvity in C/C 2022

Appendix 1 Project/Programme Inventory:

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Refurbishment of Wolfe Tone Park	Refurbishment, conservation and recognition of the parks history as a graveyard	€ -	€ 411,360	€ -	Completed	€ 2,513,520	GRANT AID FROM - SOUTH EASTERN REGIONAL ASSEMBLY is pending
PEOPLES PARK, BALLYFERMOT	Refurbish the open space adjacent to the Civic Centre into a new improved park for Ballyfermot	€ -	€ 589,255	€ -	Completed	€ 1,030,977	Received financial contribution from Sláintecare Healthy Communities Programme (SHCP) of 190,000.
Bridgefoot Street Park	Construction of a new community park on Bridgefoot Street, Liberties, Dublin 8.	€ -	€ 657,977	€ -	Completed	€ 2,517,188	
BALLYFERMOT LEISURE CENTRE ALL-WEATHER PITCH UPGRADE	Project complete	€ -	€ -	€ -	Completed	€ 628,384	Complete 2021
CHRISTCHURCH GROUNDS PHASE 2 (INCL CIVIC OFFICES)	Complete	€ -	€ 6,850	€ -	Completed	€ 1,153,673	Complete
Miscellaneous							
Totals Y2022		€ -	€ 34,812,909	€ -		€ 137,212,765	

Appendix 2: Completed Checklists

Dublin City Council

Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.

	General Obligations not specific to individual projects/programmes.	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	2	
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	2	
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	Updated governance guidelines were introduced in Sep 2022 bringing the DCC governance process more aligned to the 2019 PSC
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	3	
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	
Q 1.6	Have recommendations from previous QA reports been acted upon?	2	
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	

Q 1.9	<p>Is there a process in place to plan for ex post evaluations?</p> <p>Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.</p>	3	<p>DCC Governance procedures have been in place since 2015 and were further updated in 2022. A key part of these procedures is the carrying out of post project reviews at the completion of projects.</p>
Q 1.10	<p>How many formal evaluations were completed in the year under review? Have they been published in a timely manner?</p>	2	<p>5 Project Reviews have been carried out in 2022 in line with the DCC governance procedures. These reviews were submitted to the CPSO and disseminated into lessons learned document. The Lessons learned document is shared on the DCC Intranet.</p>
Q 1.11	<p>Is there a process in place to follow up on the recommendations of previous evaluations?</p>	3	<ol style="list-style-type: none"> 1. Significant Issues and recommendations from project reviews are highlighted to the governance board so they can be addressed. 2. A DCC Project Manager Network is in place since 2018. This facilitates communication of lessons learned. 3. Lessons learned are shared to all staff through the staff Intranet
Q 1.12	<p>How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?</p>	N/A	

Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	Capital Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	2	Some areas of SAR need improvement
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date? Have steps been put in place to gather performance indicator data?	3	
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost? Were appropriate budget contingencies put in place?	3	
Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	3	
Q 2.11	Were the Strategic Assessment Report, Preliminary and Final Business Case submitted to DPER for technical review for projects estimated to cost over €100m?	N/A	
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	3	
Q 2.13	Were procurement rules (both National and EU) complied with?	3	
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	

Q 2.15	Were State Aid rules checked for all support?	3	
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	
Q 2.18	Was approval sought from Government through a Memorandum for Government at the appropriate decision gates for projects estimated to cost over €100m?	3	

Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.

	Current Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 3.1	Were objectives clearly set out?	3	
Q 3.2	Are objectives measurable in quantitative terms?	3	
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	
Q 3.4	Was an appropriate appraisal method used?	3	
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	3	
Q 3.6	Did the business case include a section on piloting?	N/A	
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	N/A	
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	N/A	
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	N/A	
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	N/A	
Q 3.11	Was the required approval granted?	3	
Q 3.12	Has a sunset clause been set?	N/A	
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	3	
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	
Q 3.15	Have steps been put in place to gather performance indicator data?	3	

Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

	Incurring Capital Expenditure	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	As much as possible. Prolongation issues added to costs/budget. E.g. Covid delay on fee schedule and dispute resolution on volumetric projects
Q 4.7	Did budgets have to be adjusted?	2	In line with Above.
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	

Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	

Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	<ul style="list-style-type: none"> • Annual Statutory Budget process • Corporate plan • Service plans • PMDS / Team Development Plans • Risk Management • SLA Agreements/Annual service plans which include KPI's
Q 5.2	Are outputs well defined?	3	<ul style="list-style-type: none"> • National KPI's • Dublin City Council KPI's • Team Development plans(TDP) & Personal Development plans (PDP) targets • SLA Targets
Q 5.3	Are outputs quantified on a regular basis?	3	<ul style="list-style-type: none"> • Quarterly budget monitoring and reporting • Quarterly reporting to DHPLG on Payroll, Borrowings, Capital & Revenue Income and Expenditure, Debtors and GGB • Strategic Policy and Area Committees reporting • Half yearly review of TDP and PDP/Monthly Monitoring • Annual Report • KPI's • Department Statistical Returns • Regional Steering Group • LGMA
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	<ul style="list-style-type: none"> • Procurement monitoring • Shared services review • Internal Audit reviews • Local Government Audit • Quarterly budget reporting • Planned services / function reviews • Monthly meetings
Q 5.5	Are outcomes well defined?	3	<ul style="list-style-type: none"> • Targets are defined in the Annual Budget, Corporate Plan, Service Plans and Team plans • Annual plans
Q 5.6	Are outcomes quantified on a regular basis?	3	<ul style="list-style-type: none"> • Annual Report • Annual Budgets • Quarterly Budget Monitoring • SPC reporting • Audit Committee
Q 5.7	Are unit costings compiled for performance monitoring?	3	<ul style="list-style-type: none"> • Budget Monitoring • KPI's • Unit Costing where appropriate
Q 5.8	Are other data compiled to monitor performance?	3	<ul style="list-style-type: none"> • TDP/PDP • VFM • All relevant matrix and reviewed

Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	3	<ul style="list-style-type: none"> • Combination of all above • Formal reviews of some of DCC Departments / functions • Reports and Team Meetings
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	3	<ul style="list-style-type: none"> • External review is part of sectoral efficiency programme • European evaluation

Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	Capital Expenditure Recently Completed	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 6.1	How many Project Completion Reports were completed in the year under review?	3	5 project completion reports submitted to CPSO in 2022.
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	Lessons learned updated and shared on the CPSO Lessons Learned Register.
Q 6.3	How many Project Completion Reports were published in the year under review?	3	
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	2	
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	2	Not published
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	2	
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?	N/A	

Notes:

- ❖ The scoring mechanism for the above checklists is as follows:
 - Scope for significant improvements = a score of 1
 - Compliant but with some improvement necessary = a score of 2
 - Broadly compliant = a score of 3

- ❖ For some questions, the scoring mechanism is not always strictly relevant. In these cases, it is appropriate to mark as N/A and provide the required information in the commentary box as appropriate.

- ❖ The focus should be on providing descriptive and contextual information to frame the compliance ratings and to address the issues raised for each question. It is also important to provide summary details of key analytical outputs covered in the sample for those questions which address compliance with appraisal/evaluation requirements i.e. the annual number of appraisals (e.g. Cost Benefit Analyses or Multi Criteria Analyses), evaluations (e.g. Post Project Reviews). Key analytical outputs undertaken but outside of the sample should also be noted in the report.